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EXECUTIVE COMMITTEE OF THE MULTILATERAL FUND FOR THE IMPLEMENTATION OF THE MONTREAL PROTOCOL Thirty-ninth Meeting Montreal, 2-4 April 2003

CONSOLIDATED 2003 BUSINESS PLAN OF THE MULTILATERAL FUND

*Please note that the revised text is shaded.

Introduction

1. The Executive Committee adopted at its 33^{rd} Meeting (2001) the "Framework on the objectives, priorities, problems and modalities for strategic planning of the Multilateral Fund in the compliance period", as the basis of its future work. (Decision 33/54)

2. Implementation of the framework has resulted in a number of policy decisions focussing on enabling compliance of all Article 5 countries with all the control measures of the Montreal Protocol.

3. In the process, two cardinal decisions stand out: the decision on choosing an option for determining a starting point for measuring the aggregate national consumption of CFCs, and the decision on using a model three-year phase-out plan as the basis for business planning by the implementing agencies beginning with the triennium 2003-2005.

4. The adoption of the three-year phase-out plan by the Executive Committee at its 38th Meeting (Decision 38/66) has changed the historic basis of business planning in the Multilateral Fund; from one that was based on funding shares for the implementing agencies, to a new approach based on the approval of certain amounts of ODSs for specific countries during the triennium to enable compliance with the Protocol control measures until 2007.

5. In preparation for the full implementation of the new approach for business planning, the implementing agencies were assured of the approval of a fixed budget for their core Montreal Protocol units (Decision 38/68), which obviated the need for maintaining the traditional shares of the implementing agencies.

6. For the first time in the Fund's history, more than 50 per cent of the budget approved by the 14th Meeting of the Parties for the Multilateral Fund is already committed to multi-year agreements or earmarked for assured approval (e.g. Secretariat and Executive Committee budget).

7. The triennium 2003-2005 is therefore characterized by quantifiable needs of specific Article 5 countries to meet their compliance targets, and the limitation of the financial resources to address these needs.

8. The Secretariat and the implementing agencies started their collaborative efforts early in January to recast the business planning of the Multilateral Fund to reflect the new approach.

9. The coordination process began at an Inter-Agency Coordination Meeting held on 9-10 January 2003. At this meeting, the implementing agencies and the Secretariat discussed <u>inter alia</u> business planning in the light of the Fourteenth Meeting of the Parties replenishment of the Multilateral Fund, planned activities in countries with needed phase-out to comply with the interim control measures and the updated model three-year phase-out plan.

10. Agencies indicated where they planned activities in countries with phase-out needs identified in the three-year phase-out plan, although the value and ODP phase-out was not yet

available. Therefore, agencies agreed to an iterative process to ensure that there were no overlaps, that sufficient phase-out was provided for those countries in the model, and that the proposed budget for the first year of the triennium was respected and addressed the countries with the greatest phase-out needs.

11. In the interim, bilateral agencies were provided with an updated model three-year phase-out plan and the activities planned by implementing agencies as identified at the Co-ordination Meeting.

12. The final version of the business plans was the result of three iterations of submissions. The business plans are multi-year business plans since three years of activities are included, although there is less certainty with regard to 2004 and 2005 activities except with regard to the ongoing multi-year agreements

13. Each business plan consists of 5 main parts and annexes. The main parts include: Multilateral Fund targets, planned activities, performance indicators, policy issues and administrative and financial matters. The agencies in general provided annexes on a country-by-country review of the implementation of ongoing projects, phase-out from ongoing and planned activities, an excel worksheet on new activities and one on planned phase-out through 2007.

<mark>14.</mark>	This documer	nt consists of the following sections:
	Section I:	2003-2005 Business Plans
	Section II:	2003 Business Plans
	Section III:	Resource Allocation
	Section IV:	Implementation of Ongoing Activities
	Section V:	Performance Indicators
	Section VI:	Observations and Recommendations

SECTION I: BUSINESS PLANNING FOR THE 2003-2005 TRIENNIUM

15. Based on the above, the bilateral and implementing agencies have endeavored to provide the best fit between the phase-out requirements of the adjusted three-year phase-out plan and the resources available for the triennium.

16. Table 1 presents the amount of phase-out that should be considered for approval during the 2003-2005 triennium per the three-year phase-out plan that was updated based on the results of the 38th Meeting.

Phase-out in ODP tonnes	2003	2004	2005	Total
CFC in non-LVC countries	4,371	4,371	3,643	12,385
CFC in LVC countries	1,711	1,140	-	2,851
CFC production sector	2,400	2,400	1,800	6,600
Methyl bromide	438	438	-	875
CTC	5,785	4,339	2,169	12,293
TCA	87	87	-	173
Grand total (ODP tonnes)	14,791	12,775	7,612	35,178

PHASE-OUT NEEDS ACCORDING TO THE THREE-YEAR PHASE-OUT MODEL

17. The amount of phase-out in Table 1 would have to be funded from the uncommitted resources for the 2003-2005 triennium. According to the document on financial planning (UNEP/OzL.Pro/ExCom/39/7), these resources are US \$95,579,060 in 2003, US \$81,051,016 in 2004 and US \$71,362,140 in 2005.

18. Consolidation of the 2003-2005 business plans revealed the following trends when compared with the three-year phase-out plan.

<u>CFCs</u>

19. Table 2 indicates that the business plans include a total of 13,204 ODP tonnes to be approved for the CFC consumption sector phase-out during the triennium for new activities, or 2,032 ODP tonnes below the level indicated in the model (728 ODP tonnes for non-LVCs and the remainder 1,304 ODP tonnes are attributed to CFC consumption in LVCs).

20. The small deviation in the amount of CFC for non-LVC from that indicated in the three-year phase-out plan has been attributed by implementing agencies to consumption that cannot be phased out through typical investment projects or sectoral phase-out plans. It should be noted, however, that refrigerant management plans (RMPs) pursuant to Decision 31/48 are designed to enable LVCs to achieve their 2005 and 2007 controls for CFCs. Implementing and bilateral agencies have planned, or are developing, RMPs or RMP updates in all LVCs that are Parties.

PHASE-OUT OF CFC CONSUMPTION DURING 2003-2005

Agency		CI	F <mark>C</mark>			CFC (N	on-LVC)	
	<mark>2003</mark>	<mark>2004</mark>	<mark>2005</mark>	<mark>Total</mark>	<mark>2003</mark>	<mark>2004</mark>	<mark>2005</mark>	<mark>Total</mark>
<mark>Bilateral</mark>	<mark>40.0</mark>	<mark>149.0</mark>	<mark>179.9</mark>	<mark>368.9</mark>	<mark>38.0</mark>	<mark>149.0</mark>	<mark>149.0</mark>	<mark>336.0</mark>
UNDP	<mark>3,138.7</mark>	<mark>1,028.3</mark>	<mark>678.3</mark>	<mark>4,845.4</mark>	<mark>2,283.1</mark>	<mark>975.3</mark>	<mark>678.3</mark>	<mark>3,936.8</mark>
UNEP	<mark>209.4</mark>	<mark>104.3</mark>	<mark>113.1</mark>	<mark>426.9</mark>	<mark>209.4</mark>	<mark>104.3</mark>	<mark>113.1</mark>	<mark>426.9</mark>
<mark>UNIDO</mark>	<mark>1,502.4</mark>	<mark>1,565.2</mark>	<mark>3,373.0</mark>	<mark>6,440.6</mark>	<mark>1,422.4</mark>	<mark>1,395.2</mark>	<mark>3,283.0</mark>	<mark>6,100.6</mark>
World Bank	<mark>699.1</mark>	<mark>290.8</mark>	<mark>132.4</mark>	<mark>1,122.3</mark>	<mark>545.4</mark>	<mark>179.3</mark>	<mark>132.4</mark>	<mark>857.1</mark>
Agency Total	<mark>5,589.6</mark>	<mark>3,137.7</mark>	<mark>4,476.7</mark>	<mark>13,204.0</mark>	<mark>4,498.3</mark>	<mark>2,803.2</mark>	<mark>4,355.8</mark>	<mark>11,657.3</mark>
Total Required by	<mark>6,082.0</mark>	<mark>5,511.0</mark>	<mark>3,642.7</mark>	<mark>15,235.7</mark>	<mark>4,371.3</mark>	<mark>4,371.3</mark>	<mark>3,642.7</mark>	<mark>12,385.3</mark>
Model								
Difference	<mark>-492.4</mark>	<mark>-2,373.3</mark>	<mark>834.0</mark>	<mark>-2,031.7</mark>	<mark>127.0</mark>	<mark>-1,568.1</mark>	<mark>713.1</mark>	<mark>-728.0</mark>

ODS production sector

21. Implementing agencies have included 4 new production closure projects in their business plans as shown below:

Country	Sector/Sub- sector	Agency	Value (\$000) in 2003	ODP in 2003*	Value (\$000) in 2004	ODP in 2004*	Value (\$000) in 2005	ODP in 2005*	Value (\$000) after 2005	ODP after 2005*
Mexico	CFC-closure	UNIDO	5,375	2,000	8,600	2,400	10,750	1,800		
Romania	CFC/CTC/MBR- closure	UNIDO			538	100	1,613	300		
India	CTC closure	World Bank	5,913	1,100	10,750	2,000	5,375	1,000	5,375	1,000
Venezuela	CFC closure	World Bank			2,903	764	2,150	500	2,150	500

22. It should be noted that UNIDO's business plan suggests that the total value of its closure projects would be submitted during this triennium to fund the phase-out requirements beyond the 2007 controls. Similarly, the funding for the World Bank's projects during the triennium appears to enable more phase-out than would be required to achieve the 2007 controls for CFC and the 2005 controls for CTC. The funds allocated by UNIDO to the CFC production closure project in Mexico are not consistent with the phase-out needs till 2010.

23. Table 3 presents the phase-out included in the business plan for Other Controlled Substances including methyl bromide, carbon tetrachloride (CTC), and methyl chloroform (TCA). It should be noted that unlike the case of CFCs, there are no starting points for determining the aggregate national consumption of Annex B and Annex E substances. Therefore, the proposed phase-out in the business plans differ markedly from that calculated in the three-year phase-out plan.

Agency	Agency MBR									Т	CA	
	2003	2004	2005	Total	2003	2004	2005	Total	2003	2004	2005	Total
Bilateral	195.0	195.0		390.0				0.0				0.0
UNDP	135.8	99.0	24.0	258.8	109.1	14.8	29.0	152.9	14.3	0.0	0.0	14.3
UNEP				0.0	0.0	0.0	0.0	0.0				0.0
UNIDO	400.6	280.0	250.0	930.6	1,513.7	2,129.0	244.0	3,886.7	44.2	36.7	0.0	80.9
World Bank	36.4	43.1		79.5	1,218.0	3,296.8	5,834.0	10,348.8				0.0
Agency Total	767.8	617.1	274.0	1,658.9	2,840.8	5,440.6	6,107.0	14,388.4	58.5	36.7	0.0	95.2
Total Required by Model	416.3	416.3	0.0	832.5	5,785.1	4,338.8	2,169.4	12,293.3	86.4	86.4	0.0	172.8
Difference	351.5	200.8	274.0	826.4	-2,944.3	1,101.8	3,937.6	2,095.1	-27.9	-49.7	0.0	-77.6

OTHER CONTROLLED SUBSTANCES (IN ODP TONNES)

Methyl bromide

24. The business plans include a total of 1,659 ODP tonnes of phase-out to be approved during the triennium for new methyl bromide activities, or almost double the amount estimated by the model.

Carbon tetrachloride

25. The business plans include a total of 14,388 ODP tonnes of CTC consumption and 4,100 ODP tonnes of production to be approved during the triennium for new activities. This amount is 2,095 ODP tonnes above the level indicated in the model. It is to be recalled that the model did not include data on CTC production.

Methyl chloroform

26. The business plans include a total of 95 ODP tonnes of TCA to be approved during the triennium for new activities. This amount is 78 ODP tonnes below the level calculated by the model.

Multi-year performance-based agreements with annual tranches

27. Table 4 summarises the estimated values of the existing and planned multi-year performance-based agreements for the annual tranches for 2003, 2004, 2005 and beyond. Based on the information provided in the agencies' 2003-05 business plans, a total of US \$107.05 million is scheduled for disbursement in 2003; US \$86.33 million is committed in 2004 and US \$65.31 million is committed in 2005. It should be noted that the value provided in the agencies' business plan differ from the value approved in principle by the Executive Committee due to some variances in support cost calculations.

Agency			NUAL TI d in Princ	RANCHES ciple)	PLAN	NNED ANN (To be S	NUAL TRA Submitted)		TOTAL EXISTING AND PLANNED
	2003	2004	2005	After 2005	2003	2004	2005	After 2005	
Canada	330	0	0	0	0	0	0	0	330
Germany	1,446	772	600	0	1,794	4,124	3,823	0	12,559
Sweden	164	179	42	0	0	0	0	0	385
UNDP	25,261	20,727	13,910	22,993	6,187	6,028	3,546	0	98,652
UNIDO	9,729	5,273	4,983	1,769	28,799	34,798	35,088	10,428	130,867
World	70,122	59,380	45,777	125,825	19,352	26,829	28,320	52,032	427,637
Bank									
Total	107,051	86,331	65,312	150,587	56,133	71,777	70,777	62,460	670,428

APPROVED AND PLANNED MULTI-YEAR AGREEMENTS (in US \$ millions)

*Including administrative support costs.

28. The bilateral and implementing agencies included 63 new multi-year performance-based agreements with a first tranche value estimated at US \$56.13 million that would be submitted in 2003 (see Annex I). If these agreements are approved, the Executive Committee would have additional future commitments estimated at US \$261.15 million including the value of the first tranche associated with the Agreements.

29. Annex II presents the full list of multi-year performance based agreements that have been approved in principle by the Executive Committee. It shows the agreements by country and sector, the agency implementing the agreement, and the value of the annual tranches from 1997 through 2010. The Executive Committee has approved in principle 30 agreements valued at US \$679.6 million.

Funding of standard activities

30. Standard activities include institutional strengthening, the budget of the Fund Secretariat and Executive Committee meetings, implementing agencies' core unit administrative costs, and UNEP's compliance assistance programme (CAP). The total costs for these activities in 2003 are: US \$6.9 million for institutional strengthening; US \$3.8 million for the Fund Secretariat and Executive Committee meetings; US \$4.5 million for implementing agencies' core unit administrative costs; and US \$6.5 million for UNEP's CAP. During the triennium, standard activity costs will amount to a total of US \$66 million.

Project preparation, other non-investment, and bilateral activities

31. Other new activities that were not addressed above include project preparation, non-investment activities excluding CAP and RMP activities and bilateral cooperation.

Project preparation

32. The implementing and bilateral agencies are indicating that their business plans include US \$1.91 million to prepare projects that will be delivered in 2003. The total project preparation in the business plans by agency are as follows: UNDP (US \$578,350), UNEP (US \$129,950), UNIDO (US \$456,875), World Bank (US \$567,450), and bilateral agencies (US\$ 175,598).

Other non-investment activities

33. Other non-investment activities included in the 2003 business plans concern country programme updates, a demonstration project, and technical assistance and training not associated with CAP or RMP activities. Country programme updates amounting to US \$220,400 in total are included for Argentina (UNIDO), Guinea Bissau (UNEP), and Serbia and Montenegro (UNIDO). One demonstration project in Morocco is included as a Canadian bilateral project.

34. UNEP is requesting US \$807,950 for training, including US \$423,750 for training in India. The remaining funds are for policy training in China, methyl bromide training in Kenya, and a regional CTC project and a regional MAC project both in Uruguay.

35. Technical assistance projects are planned amounting to US \$4 million of which US \$2.6 million is for UNEP, US \$920,700 is for UNDP, and US \$497,599 for bilateral agencies. UNEP's technical assistance include inter alia: US \$259,900 for awareness programmes, US \$194,360 for methyl bromide activities, US \$1.1 million for national compliance assistance projects (NCAP), US \$434,160 for a European regional network, a chiller capacity building project in Uruguay (US \$169,500), reprinting and updating publications (US \$81,000), guidance to promote safety in aerosol conversions (US \$113,000), India solvent sector strategy (US \$113,000) and US \$117,400 for translations of documents into Russian. UNDP included US \$496,200 for methyl bromide technical assistance in India and Kyrgyzstan, US \$370,000 for metered-dose inhaler technical assistance in India and Nicaragua, and US \$54,500 for a CTC technical assistance project in Ghana.

Bilateral Co-operation

36. Table 5 indicates that 8 bilateral donors submitted business plans and letters covering activities for 2003-2005 (UNEP/OzL.Pro/ExCom/39/9).

2003 BUSINESS PLANS FOR BILATERAL AGENCIES

Agency	2003	2004	2005
Canada	923,000		
Czech Republic	66,090	66,090	66,090
Germany	4,454,735	6,647,484	5,480,718
Hungary	46,494		
Italy	1,961,184	1,961,184	
Japan	218,090		
Sweden	395,641	229,189	55,975
UK	500,000		
Grand Total	8,565,234	8,903,947	5,602,783

SECTION II: 2003 BUSINESS PLANS

37. As mentioned in paragraph 12 above, the activities included in the business plans are firm for 2003 and less certain or tentative for 2004 and 2005. This section presents a summary of the activities planned for submission in 2003, a sectoral distribution for 2003 activities and the extent to which countries identified with a phase-out need are addressed in 2003.

Summary of activities planned in 2003

38. The total value of projects planned for submission in 2003 by the implementing agencies is US \$207 million that will lead to the phase-out of 33,547 ODP tonnes. Their plans include:

- 33 requests for 2003 funding tranches associated with ongoing multi-year performance based agreements amounting to US \$105 million (that represents a ODS phase-out when implemented of 21,470 ODP tonnes);
- 35 new multi-year performance based agreements amounting to funding of US \$54 million in 2003 from an estimated total of US \$189 million, with an associated ODS phase-out in 2003 of 8,479 ODP tonnes (from a total of 35,424 ODP tonnes);
- 38 individual investment projects that will be submitted in 2003 with a value of US \$18 million and an associated ODS phase-out in 2003 of 2,163 ODP tonnes including 15 projects that will result in the total phase-out of the sector or the substance;
- Refrigerant management plans at a cost of US \$10 million;
- Project preparation amounting to US \$1,732,625;

- Country programme update/RMP preparation at a cost of US \$288,000;
- Institutional strengthening projects and renewals at a cost of US \$6.9 million;
- Technical assistance projects at a cost of US \$3.5 million;
- Administrative budgets for CAP (US \$6.6 million), the core units of the UNDP, UNIDO, and World Bank (US \$4.5 million), and Secretariat/Executive Committee costs (US \$3.8 million);
- Training at a cost of US \$807,950 (UNEP).

Planned activities in 2003 by sector

39. Table 6 presents a summary of activities to be submitted in 2003 by sector. The table includes the value and phase-out by chemical for all activities. The table shows that most of the phase-out to be approved in 2003 is for CFCs (7,167 ODP tonnes) representing funding of about US \$46 million. US \$32 million has been allocated for CTC projects that if approved would lead to the phase-out of an estimated 3,911 ODP tonnes according to data in the business plans. Methyl bromide, TCA and halon comprise US \$9.7 million, US \$1.7 million and US \$1.4 million, respectively.

40. It should be noted that the activities summarized in Table 6 are additional to these associated with the implementation of the annual work programmes emanating from the approved multi-year agreements. The resources allocated to the 2003 funding tranches are US \$107.5 million for the phase-out of 21,568 ODP tonnes of ODS consumption and production.

<mark>Table 6</mark>

SUMMARY OF NEW ACTIVITIES TO BE SUBMITTED IN 2003 BY SECTOR

Туре	Chemical	Sector		Value in 2003 (US\$)	ODP in 2003
Investment	<mark>CFC</mark>	<mark>Aerosol</mark>	MDI	<mark>4,326</mark>	<mark>146.1</mark>
			Other 0	<mark>319</mark>	<mark>65.0</mark>
		<mark>Foam</mark>		<mark>3,987</mark>	<mark>409.6</mark>
		Multiple-Sectors		<mark>1,559</mark>	<mark>400.0</mark>
		Phase-Out Plan		10,571	<mark>1,943.6</mark>
		Production		<mark>5,440</mark>	<mark>2,000.0</mark>
		Refrigeration		<mark>18,233</mark>	<mark>2,031.6</mark>
		<mark>Solvent</mark>		<mark>442</mark>	<mark>22.0</mark>
		Sterilant		<mark>699</mark>	<mark>150.0</mark>
	<u>CFC Total</u>		<mark>45,576</mark>	<mark>7,167.8</mark>	
	CTC	<mark>Fumigant</mark>		<mark>538</mark>	<mark>50.0</mark>
		Process Agent		<mark>215</mark>	
		Phase-Out Plan		<mark>11,801</mark>	<mark>1,283.4</mark>
		Production		<mark>5,913</mark>	<mark>1,100.0</mark>
		Solvent		<mark>13,434</mark>	<mark>1,478.0</mark>
	CTC Total			<mark>31,899</mark>	<mark>3,911.4</mark>
	CTC/TCA	Solvent		<mark>38</mark>	<mark>0.0</mark>
	CTC/TCA Total			<mark>38</mark>	<mark>0.0</mark>
	HAL	Halon		<mark>780</mark>	<mark>70.0</mark>
		Phase-Out Plan		<mark>645</mark>	<mark>94.2</mark>
	HAL Total			<mark>1,425</mark>	<mark>164.2</mark>
	MBR	Fumigant		<mark>9,662</mark>	<mark>731.0</mark>
	<u>MBR Total</u>			<mark>9,662</mark>	<mark>731.0</mark>
	TCA	Phase-Out Plan		<mark>108</mark>	<mark>3.9</mark>
		Solvent		<mark>1,544</mark>	<mark>54.6</mark>
	TCA Total			<mark>1,652</mark>	<mark>58.5</mark>
	<mark>Investment</mark>			<mark>90,251</mark>	<mark>12,032.9</mark>
	Total				
Non-Investment	CFC	Aerosol MDI		370	<mark>30.6</mark>
		Foam		<mark>90</mark>	2.5.0
		Refrigeration		1,767	83.9
		Several		<mark>14,889</mark>	<u>307.3</u>
	CFC Total			17,117	421.8
	CTC	Several	<mark>_</mark>	<mark>377</mark>	29.0
		Solvent		224	0.4
	CTC Total			601	29.4
	MBR	Fumigant		821	36.8
	MBR Total		<mark>821</mark>	<mark>36.8</mark>	
	Non-Investme	nt Total		18,539	488.0
<mark>Grand Total</mark>				<mark>108,790</mark>	<mark>12,520.9</mark>

Countries included in business plans for funding in 2003

41. The three-year phase-out plan identifies essentially three groups of countries: those with additional phase-out needs to achieve the 2005 and 2007 controls, those with additional phase-out needs to achieve the 2007 controls, and those that do not require additional phase-out approval to achieve the 2007 controls.

42. Activities are planned in all non-LVC countries for which a CFC phase-out need was identified in the three-year phase-out plan. For LVCs, the Executive Committee has approved RMPs or RMP updates for all but eight countries. Activities are planned to be submitted in 2003 for all of these countries.

43. The business plans include activities for all countries that need additional methyl bromide phase-out to achieve the 2005 controls except Bosnia and Herzegovina and Yemen. A total phase-out plan is being prepared for Bosnia and Herzegovina that should also address the methyl bromide sector and project preparation has been approved for Germany to prepare a methyl bromide project for Yemen.

44. Activities were included in the business plans for all countries with a CTC or TCA consumption greater than 10 ODP tonnes. UNEP was asked to communicate with representatives of countries with CTC or TCA consumption below 10 ODP tonnes to ensure that the reported consumption did not include exempted uses.

SECTION III: RESOURCE ALLOCATION

45. The budget for the triennium 2003-2005 was decided by the Fourteenth Meeting of the Parties in the amount of US \$573 million (Decision XIV/39). The Financial Planning document (UNEP/OzL.Pro/ExCom/39/7) proposes a resource allocation for 2003 amounting to US \$224 million.

46. Table 7 presents by agency the funds required for new activities, approved multi-year agreements, and other funding of standard activities. It shows that, for example, bilateral cooperation in 2003 amounts to US \$8.6 million but an additional US \$6.4 million is budgeted for potential bilateral cooperation that was not submitted as part of business plans.

RESOURCE ALLOCATION AND 2003 BUSINESS PLANS* (US \$000s)

Item		IBRD			UNDP			UNEP			UNIDO			Bilateral			Total	
	2003	2004	2005	2003	2004	2005	2003	2004	2005	2003	2004	2005	2003	2004	2005	2003	2004	2005
Planned New Activities	24,048	26,829	28,320	24,277	6,868	3,546	5,431	4,199	1,833	35,058	39,303	36,120	6,546	7,873	4,961	95,361	85,070	74,780
Approved Multiple Year	70,122	59,380	45,777	25,261	20,727	13,910				9,729	5,273	4,983	1,939	951	642	107,051	86,331	65,312
Institutional Strengthening	1,254	398	1,254	2,042	2,547	2,042	3,260	1,626	3,681	245	1,222	564	80	80		6,880	5,873	7,541
Secretariat ExCom Cost																3,754	3,904	4,060
UNEP CAP							6,549	6,812	7,084							6,549	6,812	7,084
Agency Core Unit	1,500	1,500	1,500	1,500	1,500	1,500				1,500	1,500	1,500				4,500	4,500	4,500
Total	96,924	88,107	76,851	53,080	31,642	20,998	15,240	12,636	12,598	46,532	47,297	43,167	8,565	8,904	5,603	224,095	192,490	163,278
Proposed Budget																224,000	191,000	158,000
Difference																-95	-1,490	-5,278
Potential Additional																-6,435	-6,096	-9,397
Bilateral																		
Difference with more Bilateral																-6,530	-7,586	-14,675

47. Table 7 also indicates that the planned value of activities in each year of the triennium exceeds the approved budget. The proposed 2003 budget (US \$224 million) is exceeded by US \$6.5 million. If no additional bilateral activities are submitted that were not included in the business plans, the planned activities would effectively match the budget. In the years 2004 and 2005, the value of planned activities exceeds the budget by US \$7.6 million and US \$14.7 million, respectively.

SECTION IV: IMPLEMENTATION OF ONGOING ACTIVITIES

48. The document on the three-year phase-out plan submitted to the 38th Meeting (UNEP/OzL.Pro/ExCom/38/58) noted that there was a significant amount of phase-out to be achieved during the 2003-2005 triennium from approved but unimplemented projects and ongoing multi-year agreements. Following the 38th Meeting, the updated model indicates that an additional 177,037 ODP tonnes are to be phased out from approved or ongoing multi-year agreements for 2003 - 2005.

49. Table 8 presents the ODS phase-out included in business plans for ongoing multi-year agreements as compared to the planned phase-out to be submitted for approval during the triennium. The table indicates that the major effort in terms of phase-out during this triennium is for the implementation of projects instead of the approval of new phase-out.

Table 8

Agency			approved activities	Phase-ou	ıt planneo	l (New Ac	tivities)*	
	2003	2004	2005	Total	2003	2003 2004		Total
Bilateral	97	55	50	202	235	344	180	759
UNDP	5,684	7,677	4,556	17,916	3,398	1,142	731	5,271
UNEP	17	56	33	106	209	104	113	427
UNIDO	7,053	4,649	4,442	16,144	5,461	6,511	5,967	17,939
World Bank	20,747	19,814	37,205	77,766	3,053	6,395	7,466	16,915
Total	33,599	32,250	46,285	112,134	12,357	14,496	14,458	41,310

PROFILE OF ODS PHASE-OUT FROM ONGOING ACTIVITIES

*Excluding phase-out for halon.

50. The business plans indicate that 112,134 ODP tonnes would be phased out from the approved and ongoing activities. Agencies indicated that an additional 91,967 ODP tonnes would be phased out after 2005. Implementing agencies provided sections in their business plans on expediting project implementation as well as a country-by-country review of their efforts to implement ongoing projects. In general, agencies plan to deploy staff in local offices where possible, implement web-based management information systems, coordinate with national ozone units, hire additional staff in some cases, and streamline procedures.

SECTION V: PERFORMANCE INDICATORS

51. Implementing agencies provided performance indicators in their business plans. The sum of the level of phase-out and the amount of funds to be disbursed by the implementing agencies has been used a targets for the Multilateral Fund. Therefore, the phase-out target for the Multilateral Fund for the year 2003 is 33,599 ODP tonnes and the funds disbursed target is US \$121 million.

SECTION VI: OBSERVATIONS ON THE BUSINESS PLANS

52. As indicated in the comments on the individual business plans, there remain some activities that are not consonant with the phase-out requirements of the three-year phase-out plan. The plans also include some activities for countries for which no additional approvals are needed to achieve the 2005 and 2007 control measures in consumption and production.

53. The business plans exceed the budget each year. The Executive Committee should closely monitor the extent to which projects approved from the 2003 business plan reflect the planned values and phase-out. If projects are approved at levels below that indicated in the business plans, additional funds may be made available for accelerating phase-out and maintaining momentum. However, funds for such activities may not become available until 2004.

54. To achieve compliance in all Article 5 countries, implementing agencies will need to take measures to expedite project implementation since agencies need to phase-out 177,037 ODP tonnes from approved projects and ongoing multi-year agreements.

Recommendations

The Fund Secretariat recommends that the Monitoring, Evaluation, and Finance Sub-Committee consider recommending to the Executive Committee to:

- 1. Note the Consolidated 2003 Business Plan of the Multilateral Fund as contained in UNEP/OzL.Pro/ExCom/39/8.
- Adopt 2003 phase-out targets of 22,936 ODP tonnes for consumption and 10,663 ODP tonnes for production, and a 2003 disbursement target of US \$121 million for activities financed by the Multilateral Fund.

Annex I

NEW MULTI-YEAR ACTIVITIES

Country	Agency	LVC	Туре	Chemical/ Substance	Sector and Sub-Sector	Value (\$000) in 2003	ODP in 2003	Value (\$000) in 2004	ODP in 2004	Value (\$000) in 2005	ODP in 2005	Value (\$000) after 2005	ODP after 2005
Algeria	Germany	Non-LVC	PHO		Refrigeration - Terminal CFC Phase-out Management Plan	200	17.0	500	42.0	500	42.0		
Angola	Germany	NDR	РНО		Refrigeration - Terminal CFC Phase-out Management Plan	100		250		250			
Cuba	Germany	Non-LVC	PHO	CFC	Refrigeration - Terminal Phase-Out Management Plan	50		150					
India	Germany	Non-LVC	PHO	CFC	Refrigeration - Service Sector Phase Out Plan	744		1,135		1,153			
Iran	Germany	Non-LVC	PHO	CFC	Foam Sector Phase-Out Strategy	300	21.0	1,500	107.0	1,500	107.0		
Mauritius	Germany	LVC	PHO	CFC	Refrigeration - Terminal Phase-Out	80		59					
Namibia	Germany	LVC	PHO	CFC	Refrigeration - Terminal Phase-Out	50		200		100			
Papua New Guinea	Germany	LVC	PHO	CFC	Refrigeration - Terminal Phase-Out	270		330		320	30.9		
Antigua and Barbuda	IBRD	LVC	РНО	CFC	CFC Phase-out plan	0		61	9.0	0		13	2.0
Brazil	IBRD	Non-LVC	PHO	CTC	CTC Phase-out plan	2,306	165.0	1,720	123.0	866	62.0	866	62.0
China	IBRD	Non-LVC	PHO	CTC	Process Agents Phase-out Plan (Phase II)					10,750	1,000.0	32,250	4,500.0
Ecuador	IBRD	LVC	PHO	CFC	CFC Phase-out plan	989	153.7	667	102.5	0		290	45.2
India	IBRD	Non-LVC	INV	CTC	Production CTC closure	5,913	1,100.0	10,750	2,000.0	5,375	1,000.0	5,375	1,000.0
India	IBRD	Non-LVC	PHO	CTC	CTC Phase-out plan	8,600	1,047.0	8,600	3,173.8	8,600	4,772.0	8,600	1,587.0
Indonesia	IBRD	Non-LVC	PHO	CFC	Foam Phase-out Plan	1,158	100.0	1,493	129.3	579	50.0	579	50.0
Philippines	IBRD	Non-LVC	PHO	MBr	Fumigants Phase-out plan	0		76	6.7	0		283	26.0
Thailand	IBRD	Non-LVC	PHO	MBr	Fumigants Phase-out plan	387	36.4	387	36.4	0		989	92.0
Venezuela	IBRD	Non-LVC	INV		Production CFC closure	0		2,903	764.0	2,150	500.0	2,150	500.0
Vietnam	IBRD	Non-LVC	PHO	CFC	CFC Phase-out plan	0		172	19.6	0		636	75.0
Bangladesh	UNDP	Non-LVC	PHO	CFC	Phaseout plan CFC phase out plan	506	94.2	150	27.9	150	27.9	0	0.0
Bangladesh	UNDP	Non-LVC	PHO	CTC	Solvent Sectoral phaseout plan	86	5.7	0	0.0	0	0.0	0	0.0
Bangladesh	UNDP	Non-LVC	PHO	TCA	Solvent Sectoral phaseout plan	55	0.6	0	0.0	0	0.0	0	0.0
Colombia	UNDP	Non-LVC	PHO	CFC	Phaseout plan CFC phase out plan	2,150	428.4	1,613	321.3	1,075	214.2	0	0.0
Dominican Republic	UNDP	Non-LVC	РНО	CFC	Phaseout plan CFC phase out plan	806	150.0	538	100.0	538	100.0	0	0.0
Dominican Republic	UNDP	Non-LVC	PHO	CTC	Solvent Sectoral phaseout plan	435	29.0	0	0.0	0	0.0	0	0.0
Dominican Republic	UNDP	Non-LVC	РНО	TCA	Solvent Sectoral phaseout plan	55	2.4	0	0.0	0	0.0	0	0.0
India	UNDP	Non-LVC	PHO	CFC	Aerosol Inhalant drug products	0	0.0	1,388	183.8	500	66.2	0	0.0
India	UNDP	Non-LVC	RMP	CFC	Refrigeration Refrigerant management plan	0	0.0	600	120.0	600	120.0	0	0.0

UNEP/OzL.Pro/ExCom/39/8/Rev.1 Annex I

Country	Agency	LVC	Туре	Chemical/ Substance	Sector and Sub-Sector	Value (\$000) in 2003	ODP in 2003	Value (\$000) in 2004	ODP in 2004	Value (\$000) in 2005	ODP in 2005	Value (\$000) after	ODP after 2005
Lebanon	UNDP	Non-LVC	PHO	CFC	Phaseout plan CFC phase out plan	0	0.0	229	30.0	153	20.0	2005	0.0
Malaysia	UNDP	Non-LVC	PHO	MeBr	Fumigant Methyl bromide	218	36.0	218	36.0	0	0.0	0	0.0
Mexico	UNDP	Non-LVC	РНО	MeBr	Fumigant Methyl bromide	860	48.0	860	48.0	430	24.0	0	0.0
Sri Lanka	UNDP	Non-LVC	PHO	CFC	Phaseout plan CFC phase out plan	218	29.6	160	21.8	100	13.6	0	0.0
Sri Lanka	UNDP	Non-LVC	PHO	CTC	Solvent Sectoral phaseout plan	527	40.9	55	4.2	0	0.0	0	0.0
Sri Lanka	UNDP	Non-LVC	PHO	TCA	Solvent Sectoral phaseout plan	55	3.9	0	0.0	0	0.0	0	0.0
Zimbabwe	UNDP	Non-LVC	PHO	MeBr	Fumigant Methyl bromide	218	15.0	218	15.0	0	0.0	0	0.0
Albania	UNIDO	NDR	PHO	SEV	ODS Phase-out plan	269	10.0	538	20.0	538	20.0	200	18.0
Argentina	UNIDO	Non-LVC	PHO	CFC	Refrigeration, Phase-out plan	269	50.0	2,688	500.0	2,688	500.0		
Argentina	UNIDO	Non-LVC	PHO	CTC	Solvents, Sectoral Phase-out	806	74.9	860	84.2	0	0.0		
Argentina	UNIDO	Non-LVC	PHO	TCA	Solvents, Sectoral Phase-out	323	9.9	323	9.8	0	0.0		
Bosnia &	UNIDO	LVC	PHO	SEV	ODS Phase-out plan	269	40.0	269	40.0	269	40.0		
Herzegovina													
China	UNIDO	Non-LVC	PHO	MBR	Fumigants, Phase-out plan	2,688	250.0	2,688	270.0	1,613	150.0	6,988	650.0
Croatia	UNIDO	LVC	PHO	CFC	Refrigeration, Domestic/Commercial & RMP	204	30.0	204	30.0		30.0		
Egypt	UNIDO	Non-LVC	PHO	CFC	ODS Phase-out plan	0	0.0	538	100.0	538	100.0	538	100.0
Egypt	UNIDO	Non-LVC	PHO	CTC	ODS Phase-out plan	161	15.4	183	17.3				
Egypt	UNIDO	Non-LVC	PHO	TCA	ODS Phase-out plan	108	3.9	108	3.9	0			
Guatemala	UNIDO	LVC	PHO	MBR	Fumigants, Phase-out plan	0	0.0	0	0.0	1,075	100.0	2,434	220.6
India	UNIDO	Non-LVC	PHO	CTC	Solvents, Sectoral Phase-out plan (partial)	4,300	500.0	6,450	1,000.0	0	0.0		
Iran	UNIDO	Non-LVC	PHO	CFC	Refrigeration, Phase-out plan	323	50.0	2,150	300.0	2,150	300.0		
Korea, DPR	UNIDO	Non-LVC	PHO	CTC	Solvents-Process Agents, Sectoral Phase-out Plan	3,225	400.0	3,225	389.0	0	0.0		
Korea, DPR	UNIDO	Non-LVC	PHO	CTC	Fumigation, Sectoral Phase-out Plan	538	50.0	1,075	110.0	1,451	144.0		
Korea, DPR	UNIDO	Non-LVC	PHO	CFC	Refrigeration, Sectoral Phase-out Plan	484	70.9	0	0.0	1,075	154.5		
Libya	UNIDO	Non-LVC	PHO	SEV	ODS Phase-out plan	1,613	259.6	0	0.0	1,613	250.4		
Mexico	UNIDO	Non-LVC	PHO	CFC	Production, CFC-closure	5,375	2,000.0	8,600	2,400.0	10,750	1,800.0		
Mexico	UNIDO	Non-LVC	PHO	CFC	Refrigeration, Phase-out plan	3,225	581.7	0	0.0	5,913	1,100.0		
Pakistan	UNIDO	Non-LVC	PHO	CTC	Solvents, Sectoral Phase-out Plan	1,290	133.1	1,398	149.8	0	0.0		
Pakistan	UNIDO	Non-LVC	PHO	CFC	Refrigeration, Phase-out plan	215	40.0	538	100.0	914	70.0	269	50.0
Romania	UNIDO	Non-LVC	PHO	SEV	Production, CFC/CTC/MBR-closure	0	0.0	538	100.0	1,613	300.0		
Romania	UNIDO	Non-LVC	PHO	CTC	Solvents & Process Agents, Phase-out Plan	968	100.0	538	60.0	0			
Turkey	UNIDO	Non-LVC	PHO	CTC	Solvents, Phase-out Plan	538	73.1	0	0.0	0	0.0		
Turkey	UNIDO	Non-LVC	PHO	TCA	Solvents, Phase-out Plan	0	0.0	323	9.0	0	0.0		
Venezuela	UNIDO	Non-LVC	PHO	CFC	ODS Phase-out plan	1,075	200.0	968	184.0	1,613	600.0		
Venezuela	UNIDO	Non-LVC	PHO	CTC	ODS Phase-out plan	538	50.0	538	50.0	1,075	100.0		
Venezuela	UNIDO	Non-LVC	PHO	TCA	ODS Phase-out plan			65	2.8			İ	

Annex II

APPROVED MULTI-YEAR PROJECTS (INCLUDING AGENCY FEES) (US \$000)

Agency	Country	Sector	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Total
Canada	Bolivia	CFCs Phase-Out						330								330
Germany	Brazil	CFCs Phase-Out					629	1,159	1,090	1,090	266					4,233
Germany	Kenya	Methyl Bromide (Horticulture)						325	195		130					649
IBRD	Argentina	Production CFCs					520	3,610	90	420	2,100	120	1,120	1,047		9,027
IBRD	Bahamas	CFCs Phase-Out				271		226		136						633
IBRD	China	Process Agent					2,150		17,200	2,150	17,200	5,375	3,225	1,075		69,875
IBRD	China	Production CFCs		21,800	14,170	14,170	13,910	13,975	13,975	13,975	13,975	13,975	13,975	13,975		161,875
IBRD	China**	Foam					10,827	13,685	11,864	11,864	3,603	2,917	1,926	1,926		58,612
IBRD	China**	Halon	13,640	10,670	11,660	4,950	4,070	6,343	1,290	1,935	12,255	430	323	108		67,673
IBRD	India	Production CFCs		12,960	11,880	11,880	6,480	6,450	6,450	6,450	6,450	6,450	6,450	6,450		88,350
IBRD	Indonesia	Refrigeration MAC Servicing					1,492	1,467	1,467	137	136					4,699
IBRD	Malaysia	CFCs Phase-Out				1,940	3,228	2,183	1,831	1,310	1,099	298	298	298		12,487
IBRD	Philippines	CFCs Phase-Out					3,107	2,038	2,346	3,122	359	116				11,087
IBRD	Thailand	CFCs Phase-Out				567	5,654	4,356	1,428	1,445	925	597	597	418		15,987
IBRD	Turkey	CFCs Phase-Out				3,795	2,675	1,150	795	780	530	30	30	25		9,810
Sweden	Philippines	CFCs Phase-Out (Servicing					164	179	42							385
		Sector)														
UNDP	Argentina	Methyl Bromide (Tobacco)				245	1,674	502	502	502	502					3,927
UNDP	Brazil	CFCs Phase-Out					8,548		5,893	4,640	3,099	1,282	934	263	105	24,762
UNDP	China	Solvent			7,425	7,651	6,963	6,187	5,972	6,106	5,434	5,891	1,591	1,591	1,591	56,401
UNDP	Costa Rica*	Methyl Bromide				1,355	1,042	1,042	1,042		781					5,261
UNDP	India	Foam					1,631	1,904	1,631	491	245					5,901
UNDP	India	Refrigeration Manufacturing					2,173	520	272	163	65					3,192
UNDP	Indonesia	Refrigeration Manufacturing					1,400	2,394	1,919	818	237	197				6,964
UNDP	Indonesia	Refrigeration Servicing					2,392	1,967	543	271	173					5,347
UNDP	Kenya	Methyl Bromide (Cut Flowers)					577		329		220					1,126
UNDP	Lebanon	Methyl Bromide				898	676	538	430	323						2,864
		(Vegetable/Tobacco/Cut														
		Flower)														
UNDP	Malawi*	Methyl Bromide			452	1,120	806	914								3,292

UNEP/OzL.Pro/ExCom/39/8/Rev.1 Annex II

Agency	Country	Sector	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Total
UNDP	Nigeria	CFCs Phase-Out					5,463	3,242	2,261	866	531	418	369	121		13,272
UNIDO	Algeria	Refrigerant Management Plan					226	753	564							1,542
UNIDO	China	Refrigeration Manufacturing						2,364								2,364
UNIDO	China	Tobacco				2,180	2,180	2,180	1,962	1,853	1,635					11,990
UNIDO	India	Refrigeration Manufacturing					565	192								757
UNIDO	Korea	Production				1,412		770		513						2,695
UNIDO	Lebanon	Methyl Bromide (Strawberries)				396	477	484	376	269						2,001
UNIDO	Morocco*	Methyl Bromide				452	1,275	1,275	1,275							4,277
UNIDO	Nigeria	CFCs Phase-Out					765	288								1,053
UNIDO	Syria*	Methyl Bromide				339	378	262	203							1,182
UNIDO	Turkey*	Methyl Bromide				1,120	1,075	753	762							3,710
Total			13,640	45,430	45,587	54,740	95,191	107,503	86,000	61,627	71,947	38,096	30,838	27,297	1,696	679,591

* Tranche for 2002 was not approved yet, therefore will be postponed to 2003. ** Funds will be requested at the last meeting of the Executive Committee in the preceding year of the agreement.