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EXECUTIVE COMMITTEE OF
THE MULTILATERAL FUND FOR THE
IMPLEMENTATION OF THE MONTREAL PROTOCOL
Ninety-first Meeting
Montreal, 5-9 December 2022
Item 8(d)(iii) of the provisional agenda¹

UNEP BUSINESS PLAN FOR 2023–2025

Introduction

1. This document presents UNEP business plan for 2023–2025² and includes the planned activities for the reduction of controlled substances under the Montreal Protocol during the period 2023–2025. The narrative of UNEP’s business plan for 2023–2025 is attached to the present document.
2. This document consists of the following sections:
 - I. Planned activities during the period 2023–2025
 - II. Secretariat’s comments
 - III. Proposed adjustments by the Secretariat
 - IV. Performance indicators
 - V. Recommendation

I. Planned activities during the period 2023–2025

3. Table 1 sets out, by year, the value of activities included in UNEP’s business plan.

¹ UNEP/OzL.Pro/ExCom/91/1

² A draft business plan for 2023–2025 of UNEP was discussed at the Inter-agency coordination meeting (IACM) held in Montreal from 20 to 22 September 2022. The business plan contained in this document has addressed the issues raised at the meeting.

Table 1. Resource allocation in the UNEP business plan for 2023–2025 (US \$)* – as submitted

Description	2023	2024	2025	Total (2023–2025)	Total after 2025
HCFC activities					
Approved HCFC phase-out management plans (HPMPs)	7,025,385	6,716,332	6,414,532	20,156,249	11,011,573
HPMP project preparation (PRP) – stage II	161,590	50,850	0	212,440	0
HPMP stage II	1,247,414	1,018,187	930,846	3,196,447	5,933,871
HPMP PRP – stage III	22,600	33,900	0	56,500	0
HPMP stage III	616,500	1,014,600	201,664	1,832,764	2,520,094
HPMP – energy efficiency	2,070,160	1,376,340	2,174,120	5,620,620	119,780
HCFC activities subtotal	11,143,649	10,210,209	9,721,162	31,075,020	19,585,318
HFC activities					
Enabling activities for HFC phase-down	53,500	160,500	0	214,000	0
Kigali HFC implementation plan (KIP) – PRP	2,046,473	1,436,098	102,830	3,585,401	0
KIPs	1,083,943	2,778,850	71,190	3,933,983	5,243,357
HFC – technical assistance	0	678,000	0	678,000	0
HFC activities subtotal	3,183,916	5,053,448	174,020	8,411,384	5,243,357
Standard activities					
Institutional strengthening (IS)	7,071,498	4,184,164	7,071,498	18,327,160	0
Compliance Assistance Programme (CAP)	11,445,002	11,788,350	12,142,003	35,375,355	0
Standard activities subtotal	18,516,500	15,972,514	19,213,501	53,702,515	0
Total	32,844,065	31,236,171	29,108,683	93,188,919	24,828,675

* Including agency support costs where applicable.

II. Secretariat’s comments

II.1 HCFC activities

Stage II of HPMPs

4. The total level of funding for stage II of HPMPs for 19 low-volume-consuming (LVC) countries to meet the 100 per cent reduction of the HCFC baseline amounts to US \$4.36 million (including US \$1.72 million for 2023–2025 and US \$2.64 million for the period after 2025).

5. The total level of funding for stage II of HPMPs for six non-LVC countries amounts to US \$4.77 million (including US \$1.48 million for 2023–2025 and US \$3.29 million for the period after 2025).

Stage III of HPMPs

6. A total of US \$4.35 million is planned for stage III of HPMPs for six countries (Albania, Armenia, India, Iran (Islamic Republic of), Serbia and Timor-Leste) (including US \$1.83 million for 2023–2025 and US \$2.52 million for the period after 2025).³

Energy efficiency for LVC countries

7. Decision 89/6 allowed bilateral and implementing agencies, when submitting existing and future stages of HPMPs for LVC countries, to include the funding associated with the need for the introduction of alternatives to HCFCs with low- or zero-global-warming potential (GWP) and for maintaining energy efficiency in the refrigeration servicing sector.

³ Inclusion of stage III of HPMPs in the business plan including project preparation is allowed for countries for which stage II of the HPMP had been approved and which had a reduction target beyond 2024 (decision 88/34(d)).

8. A total of US \$5.74 million is included in the business plan for energy efficiency activities for 68 LVC countries (including US \$5.62 million for 2023–2025 and US \$119,780 for the period after 2025). For one of these countries (Kyrgyzstan), which has an agreement for the complete phase-out of HCFCs, UNEP included an energy efficiency activity in its business plan amounting to US \$33,900 in 2023, although it does not have remaining HPMP tranches to request on behalf of the country in the future. This issue is considered under the consolidated business plan of the Multilateral Fund for 2023–2025.⁴

II.2 HFC-related activities

Enabling activities

9. HFC activities include enabling activities amounting to US \$214,000 in 2023–2024 for two countries (Antigua and Barbuda and the Central African Republic). Both countries have submitted the required letter from their respective Government indicating their intent to make best efforts to ratify the Kigali Amendment as early as possible, in line with decision 79/46(d)(i).

KIP project preparation

10. A total of US \$3.59 million is included in the business plan for KIP project preparation activities⁵ for 30 countries in 2023–2025.

11. Twenty-four of the 30 countries for which KIP project preparation activities have been included have not yet ratified the Kigali Amendment but have submitted the required letter from their respective Government indicating their intent to make best efforts to ratify the Kigali Amendment.

KIPs

12. A total of US \$9.18 million is included in the business plan for KIPs⁶ for 56 countries (including US \$3.93 million for 2023–2025 and US \$5.24 million for the period after 2025). All these countries have ratified the Kigali Amendment.

HFC technical assistance

13. UNEP has included one global HFC technical assistance project, twinning of ozone officers and national energy policymakers to support Kigali Amendment objectives, in the amount of US \$678,000 in 2024. This activity was reinstated in the business plan by the Executive Committee at the 88th meeting. UNEP has included phase I of this project in its work programme amendments for 2022 submitted to the 91st meeting.⁷

⁴ UNEP/OzL.Pro/ExCom/91/22

⁵ Funding for the preparation of national implementation plans to meet initial reduction obligations for the phase-down of HFCs could be provided, at the earliest, five years prior to those obligations, after a country had ratified the Kigali Amendment and on the basis of guidelines to be approved in the future (decision 79/46(b)(iii)). In addition, HFC phase-down preparation activities could be included in the business plan for countries that had not ratified the Kigali Amendment but had submitted a letter indicating their Government's intent to make best efforts to ratify the Kigali Amendment (decision 84/46(f)). The guidelines for the preparation of KIPs were approved at the 87th meeting (decision 87/50).

⁶ KIPs are allowed inclusion of such plans in the business plan only for countries that had ratified the Kigali Amendment (decision 84/46(g)).

⁷ UNEP/OzL.Pro/ExCom/91/33

II.3 CAP

14. The cost for CAP is expected to increase at an annual rate of 3 per cent as agreed by the Executive Committee. The total level of funding for CAP is US \$35.38 million for 2023–2025. The CAP budget for 2023 has been submitted to the 91st meeting.⁸

III. Proposed adjustments by the Secretariat

15. The adjustments to the UNEP business plan for 2023–2025 were based on relevant decisions of the Executive Committee. In reviewing the revised UNEP business plan for 2023–2025, the Secretariat noted that the following adjustments were not included:

Table 2. Adjustments to the UNEP business plan for 2023–2025 (US \$)* – as proposed by the Secretariat

Adjustment	2023–2025	After 2025
HPMP values to reflect the actual amounts approved under the Agreements including tranches of HPMPs that have been submitted to the 91 st meeting but subsequently withdrawn	652,529	0
PRP for KIPs pursuant to decision 87/50 or submitted to the 91 st meeting	(153,706)	0

* Including agency support costs where applicable.

16. Table 3 presents the results of the Secretariat’s proposed adjustments to the UNEP business plan for 2023–2025, which are also addressed in the context of the consolidated business plan of the Multilateral Fund for 2023–2025.⁹

Table 3. Resource allocation in UNEP’s adjusted business plan for 2023–2025 (US \$)*

Description	2023	2024	2025	Total (2023–2025)	Total after 2025
HCFC activities					
Approved HPMPs	6,947,304	7,446,942	6,414,532	20,808,778	11,011,573
HPMP PRP – stage II	161,590	50,850	0	212,440	0
HPMP stage II	1,247,414	1,018,187	930,846	3,196,447	5,933,871
HPMP PRP – stage III	22,600	33,900	0	56,500	0
HPMP stage III	616,500	1,014,600	201,664	1,832,764	2,520,094
HPMP – energy efficiency	2,036,260	1,376,340	2,208,020	5,620,620	119,780
HCFC activities subtotal	11,031,668	10,940,819	9,755,062	31,727,549	19,585,318
HFC activities					
Enabling activities for HFC phase-down	53,500	160,500	0	214,000	0
KIP – PRP	1,902,856	1,426,009	102,830	3,431,695	0
KIPs	1,083,943	2,778,850	71,190	3,933,983	5,243,357
HFC – technical assistance	0	678,000	0	678,000	0
HFC activities subtotal	3,040,299	5,043,359	174,020	8,257,678	5,243,357
Standard activities					
IS	7,071,498	4,184,164	7,071,498	18,327,160	0
CAP	11,445,002	11,788,350	12,142,003	35,375,355	0
Standard activities subtotal	18,516,500	15,972,514	19,213,501	53,702,515	0
Total	32,588,467	31,956,692	29,142,583	93,687,742	24,828,675

* Including agency support costs where applicable.

⁸ UNEP/OzL.Pro/ExCom/91/58

⁹ UNEP/OzL.Pro/ExCom/91/22

IV. Performance indicators

17. UNEP submitted performance indicators pursuant to decision 71/28 in its business plan narrative. The Secretariat informed UNEP of the targets shown in table 4.

Table 4. Performance indicators for UNEP for 2023

Type of indicator	Short title	Calculation	2023 target
Planning - Approval	Tranches approved	Number of tranches approved vs. those planned*	62
Planning - Approval	Projects/activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	89
Implementation	Funds disbursed	Based on estimated disbursement in progress report	US \$21,719,273
Implementation	ODS phase-out	ODS phase-out for the tranche when the next tranche is approved vs. those planned per business plans*	138.1 ODP tonnes
Implementation	Project completion for activities	Project completion vs. planned in progress reports for all activities (excluding project preparation)	105
Administrative	Speed of financial completion	The extent to which projects are financially completed 12 months after project completion	14 months
Administrative	Timely submission of project completion reports	Timely submission of project completion reports vs. those agreed	On time (28)
Administrative	Timely submission of progress reports	Timely submission of progress reports and business plans and responses unless otherwise agreed	On time

* The target of an agency would be reduced if it could not submit a tranche owing to another lead or cooperating agency, if agreed by that agency.

18. Table 5 presents UNEP’s performance indicators for its CAP, which were adopted in decision 48/7(e).

Table 5. Performance indicators for UNEP’s CAP for 2023

Performance Indicator	Data	Assessment	2023 target
Efficient follow-up to regional network/thematic meetings	List of recommendations emanating from 2021-2022 regional network/thematic meetings	Implementation rate of those meeting recommendations that are to be implemented in 2023	90% implementation rate
Effective support to National Ozone Units (NOUs) in their work, particularly guidance to new NOUs	List of innovative ways/means/products/services for supporting NOUs in their work, with specification of those destined for new NOUs	Number of innovative ways, means, products, services for supporting NOUs in their work, with specification of those destined for new NOUs	- 7 innovative ways, means, products, services; -All new NOUs receive capacity building support
Assistance to countries in actual or potential non-compliance (as per Meeting of the Parties decisions and/or as per reported Article 7 data and trend analysis)	List of countries in actual or potential non-compliance that received CAP assistance outside the network meetings	Number of countries in actual or potential non-compliance that received CAP assistance outside the network meetings	All such countries
Innovations in production and delivery of global and regional information products and services	List of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	Number of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	7 global and regional information products and services

Performance Indicator	Data	Assessment	2023 target
Close cooperation between CAP regional teams and implementing and bilateral agencies working in the regions	List of joint missions/ undertakings of CAP regional staff with implementing and bilateral agencies	Number of joint missions/undertakings	2 joint missions / undertakings in each region, if the COVID-19 pandemic situation allows and there are no restrictions

V. Recommendation

19. The Executive Committee may wish:

- (a) To note the UNEP business plan for 2023–2025, contained in document UNEP/OzL.Pro/ExCom/91/25; and
- (b) To approve the performance indicators for UNEP as set out in tables 4 and 5 of document UNEP/OzL.Pro/ExCom/91/25.



UNITED NATIONS ENVIRONMENT PROGRAMME

2023-2025 BUSINESS PLAN

PRESENTED TO THE
⁹¹ST MEETING OF THE EXECUTIVE COMMITTEE
OF THE MULTILATERAL FUND FOR THE IMPLEMENTATION
OF THE MONTREAL PROTOCOL

10 OCTOBER 2022

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EXECUTIVE SUMMARY

The United Nations Environment Programme (UNEP) is submitting this document for the consideration of the 91st meeting of the Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol. The document presents UNEP's rolling three-year Business Plan for its Montreal Protocol-related projects covering the years 2023-2025. It comprises:

- Narrative.
- Annex: Projects planned for submission (spreadsheet submitted separately).

The focus and orientation of UNEP's work continues to be defined by the evolving needs of Article 5 countries as they progress in their implementation of the Montreal Protocol, and as they meet and sustain compliance with specific obligations. UNEP continues assisting the countries with implementing their hydrochlorofluorocarbon (HCFC) phase-out responsibilities including preparing for the 2025 target and subsequent total phase out, strengthening the government institutions in Article 5 countries responsible for implementing and reporting on their national strategies to comply with the Montreal Protocol, and sustaining Article 5 countries' compliance with ozone depleting substance (ODS) phase out targets already met. UNEP continues providing the assistance to Article 5 countries to ratify the Kigali Amendment as soon as possible and support activities that the countries need to meet their first obligations under the Amendment once they ratify. In relation to this, UNEP is including requests for the preparation of the Kigali HFC Implementation Plans (KIPs) to meet initial reduction obligations for the phase-down of hydrofluorocarbons (HFCs) in accordance with the Executive Committee's decision taken at its 87th meeting (87/50).¹

The COVID-19 pandemic began impacting UNEP operations in early 2020 and it continues to have certain effects to the present day. Despite myriad challenges, UNEP has been able to maintain a strong delivery of the CAP workplan throughout 2022. Some activities, like information clearinghouse services, partnership coordination, development, and submission of projects to the Executive Committee, and reporting were largely unaffected by COVID-19, whereas other activities had to be adapted to the new conditions, including the use of online means for delivering Networking meetings and training workshops, and adoption of new modalities for consultants to undertake verification of HCFC consumption. In the past two and a half years, the adoption of sanitary measures and vaccination campaigns around the world have enabled individuals, countries, and institutions to start the process of living with the virus. As of today, UNEP is gradually transiting to "New Normal" conditions where some activities under the project's implementation that had been paused during the pandemic, including travel and in-person meetings, are gradually resuming in some regions and in some countries. Additionally, the global public health data seem to indicate that the severity of the pandemic is beginning to abate and that conditions are gradually improving, although this recovery is uneven and not progressing at the same pace in every country.

Considering these trends, for the purpose of this Business Plan UNEP assumes an optimistic scenario that 2023 will be essentially a return to pre-COVID conditions and that our normal work will resume in many

¹ UNEP/OzL.Pro/ExCom/87/58.

countries and regions (noting that there are many factors beyond UNEP's control that may affect this outcome).

UNEP will achieve its Business Plan objectives through a combination of compliance assistance services delivered through the 2023 Compliance Assistance Programme (CAP),² as well as the ongoing and planned national, regional and global projects detailed in this document. The project types include:

- Preparation and implementation of HCFC Phase out Management Plans (HPMPs) for both Stages II and III;
- Additional activities for introduction low or zero global warming potential (GWP) alternatives and energy efficiency;
- Institutional Strengthening projects;
- Technical assistance projects;
- Remaining Enabling Activities projects;

Preparation and implementation of KIPs.

In addition to the anticipated Business Plan activities, UNEP will implement HPMP verification projects as and when requested by the Executive Committee during 2023-2025.

UNEP will deliver the projects in this Business Plan and perform the project development, monitoring and reporting duties required of all Implementing Agencies through the proposed 2023 CAP Work Programme. In addition to the projects detailed in this Business Plan, UNEP continues to assist several bilateral agencies with the implementation of their Multilateral Fund projects through CAP and also engages in select partnerships for Montreal Protocol objectives complementary to the Multilateral Fund (including projects and activities).³

UNEP is planning project submissions over the next three years as follows: US\$ 32,844,065 for 2023, US\$ 31,236,171 for 2024, and US\$ 29,108,683 for 2025, all inclusive of the respective annual CAP budgets and programme support costs (PSC).

For 2023, UNEP will prepare and submit 178 individual projects to the Executive Committee, including new projects, planned tranches of previously approved multi-year agreements (MYAs), and the annual CAP Work Programme and Budget for the year 2024.

I. METHODOLOGY

This section describes the methodology, consultations, guidance and inputs UNEP used when developing this Business Plan. UNEP has:

² In addition to the projects indicated in this Business Plan, during 2023 UNEP will also provide through its CAP country-specific special compliance services, the operation of 10 Regional/sub-Regional Networks of Ozone Officers, facilitation of South-South cooperation, assistance with regional awareness activities, and provision of a global tools and products that provides National Ozone Units with services that contribute towards HCFC phase out and HFC phase down.

³ This Business Plan provides details about the individual *projects* proposed for UNEP's implementation from 2023 through 2025. UNEP will report details on its performance with implementing the projects through its UNEP's Annual and Financial Progress Report. For details about *non-project-related* activities and services delivered by UNEP through the CAP, please refer to the 2023 CAP Work Programme and Budget.

- Consulted with National Ozone Officers in Article 5 countries during 2022 on their countries' business planning needs, through direct contacts with Ozone Officers using telephone, video conferencing and electronic platforms.
- Reviewed and drew on experiences gained from implementation of its 2022-2024 Business Plan,⁴ taking into account new trends and emerging developments.
- Considered the programmatic direction and activities included in its approved 2022 CAP Work Programme and Budget.⁵
- Followed the guidance provided by the Multilateral Fund Secretariat via electronic means.
- Consulted with the other Implementing Agencies and bilateral agencies to increase collaborative and mutually-supportive initiatives and to avoid duplication of effort.
- Considered applicable Executive Committee decisions as guidance for this Business Plan.
- Followed the guidance provided by the Multilateral Fund Secretariat during the Inter-Agency Coordination Meetings of 2022 which were organized on 31 March – 1 April (online) and 20-22 September (face to face).

II. MULTILATERAL FUND TARGETS

A. OBJECTIVES OF THE THREE-YEAR BUSINESS PLAN

The focus and orientation of UNEP's work continues to be defined by the evolving needs of Article 5 countries as they progress in their implementation of the Montreal Protocol, as they meet and sustain compliance with specific obligations, and to support them with ratification of the Kigali Amendment and laying the groundwork for its future implementation.

This Business Plan also supports the objectives set forth in the approved *2021-2023 Compliance Assistance Programme Strategy*,⁶ which details UNEP's vision and approach for CAP for that period. The strategy identified eight major desired outcomes that UNEP will support during the three-year period:

- OUTCOME 1 – National Ozone Units effectively manage their national Montreal Protocol compliance programmes.
- OUTCOME 2 – Article 5 countries report accurate and timely data.
- OUTCOME 3 – Article 5 countries adopt, implement and enforce Montreal Protocol laws, regulations, licensing and quota systems.
- OUTCOME 4 – Customs effectively controls trade of controlled substances nationally and cooperates internationally to support legal trade and fight illegal trade.
- OUTCOME 5 – Key stakeholders and public informed and supportive of Article 5 Governments' Montreal Protocol programmes.
- OUTCOME 6 – Article 5 countries safely adopt appropriate lower-GWP and energy efficient refrigeration and air conditioning technology and servicing practices.

⁴ UNEP/OzL.Pro/ExCom/88/25

⁵ UNEP/OzL.Pro/ExCom/88/34

⁶ UNEP/OzL.Pro/ExCom/86/36.

- OUTCOME 7 – Article 5 countries ratify Kigali Amendment and begin meeting HFC phasedown obligations.
- OUTCOME 8 – Article 5 countries implement Multilateral Fund HCFC phase-out and HFC phase-down projects in timely and effective manner.

Gender mainstreaming considerations

UNEP continues to consider gender issues in all of its Multilateral Fund projects, throughout the project cycle. UNEP will closely follow the Multilateral Fund’s *Operational Policy on Gender Mainstreaming* (2019) and UNEP’s *Gender Equality and the Environment Policy and Strategy* (2017) in all aspects of its work.

As part of CAP services, UNEP produced the *Guidebook on Mainstreaming Gender in the Implementation of the Montreal Protocol on Substances that Deplete the Ozone Layer* that will be made available to NOUs in early 2023. This practical guide will assist them with enhancing gender mainstreaming in their day-to-day Montreal Protocol related work, including project preparation and implementation. Another publication, collecting case studies and good examples from Latin America and the Caribbean, will inspire NOUs in all regions to adopt different approaches for achieving gender equality in Montreal Protocol related activities.

UNEP will continue to harness the expertise and the global authority of our regional and international refrigeration and air conditioning (RAC) partner organizations to raise awareness, assess challenges, and provide opportunities for women in the RAC sector. Some of the planned activities, such as networking and different capacity building products, including mentorship and internship programs, will be provided through the International Network for Women in Cooling (INWIC) platform. UNEP will work with interested NOUs to include these services in their HPMP and KIP projects to address gender-mainstreaming in the RAC servicing sector.

OzonAction’s Gender Core Team will follow the evolving Executive Committee guidance and policies including improved gender-related project requirements, specific outputs and outcomes and related key performance indicators. The team will continue to provide guidance, monitor, and report on gender mainstreaming in UNEP’s Multilateral Fund projects.

B. RESOURCE ALLOCATION

During this Business Plan period, UNEP plans to prepare and submit for approval the projects as detailed in the separate annex "Projects planned for submission 2023-2025." UNEP’s proposed resource allocation plan is as follows:

Project	Type	Value (US\$ inclusive of PSC)			Total 2023-2025
		2023	2024	2025	
HPMP Stage I implementation	PHA	122,096	445,295	580,464	1,147,855
HPMP Stage II preparation	PRP	161,590	50,850	0	212,440
HPMP Stage II implementation	PHA	7,894,480	6,236,286	6,634,302	20,765,068

Project	Type	Value (US\$ inclusive of PSC)			Total 2023-2025
		2023	2024	2025	
HPMP Stage III preparation	PRP	22,600	33,900	0	56,500
HPMP Stage III implementation	PHA	872,723	2,067,538	332,276	3,272,537
Additional activities for introduction low or zero GWP alternatives and EE	PHA	2,070,160	1,376,340	2,174,120	5,620,620
KIP preparation	PRP	2,046,473	1,436,098	102,830	3,585,401
KIP Stage I implementation Plan	KIP	1,083,943	2,778,850	71,190	3,933,983
Enabling Activities	TAS	53,500	160,500	0	214,000
Institutional Strengthening	INS	7,071,498	4,184,164	7,071,498	18,327,160
Technical assistance	TAS	0	678,000	0	678,000
Compliance Assistance Programme	TAS	11,445,002	11,788,350	12,142,003	35,375,355
Grand total		32,844,065	31,236,171	29,108,683	93,188,919

III. PLANNED BUSINESS PLAN ACTIVITIES

This section describes costed projects at the national, regional and global levels in the 2023-2025 period proposed by UNEP. All projects are included in the Annex.

A. NATIONAL LEVEL

Through this Business Plan, UNEP will deliver the following projects at the national level:

- HPMP project preparation and implementation. UNEP will assist Article 5 countries with Stage II and Stage III preparation in accordance with Executive Committee policies and guidelines. UNEP will also assist countries with the implementation of the non-investment components of the HPMPs (Stages I, II and III) in cooperation with other Implementing Agencies and bilateral partners.
- Additional activities for introduction low or zero GWP alternatives and energy efficiency. UNEP included the funding associated with need for the introduction of alternatives to HCFCs with low or zero GWP and for maintaining energy efficiency in the refrigeration servicing sector according to the decision 89/6 which allows bilateral and implementing agencies to submit these proposals.
- Institutional Strengthening (IS) projects. UNEP provides 103 countries with ongoing technical assistance and administrative support for the implementation of their IS projects, including the submission of IS renewals and assistance with activities covered by these projects. UNEP will submit such projects as per the appropriate timing and when all the necessary pre-conditions have been met (e.g. disbursement rate, reporting obligations). This service is performed as part of CAP services, with UNEP earning 0% PSC for these projects.

- Enabling Activities. This Business Plan includes two Enabling Activities projects as per Executive Committee Decision 79/46(d)(iv). In line with that decision, the proposed projects will facilitate and support the concerned Article 5 countries to ratify the Kigali Amendment as soon as possible and to support activities they need to meet their first obligations under the Kigali Amendment after ratification.
- Preparation of the Kigali HFC implementation plans (KIPs). UNEP included funding for the preparation of national implementation plans to meet initial reduction obligations for the phase-down of HFCs according to the Executive Committee decision from its 87th meeting (87/50).
- KIP HFC Phase Down Implementation Plan (Stage 1) – UNEP includes KIPs implementation in the business plan for countries that had ratified the Kigali Amendment according to the decision of 84/46(g)

B. REGIONAL LEVEL

Through this Business Plan, UNEP plans to deliver the following projects at the regional level:

- Regional HPMP Stage II for 12 Pacific Islands. This project supports the Cook Islands, Kiribati, Marshall Islands, Federated States of Micronesia, Nauru, Niue, Palau, Samoa, Solomon Islands, Tonga, Tuvalu and Vanuatu.

C. GLOBAL LEVEL

- Twinning of Ozone Officers and National Energy Policymakers to support Kigali Amendment Objectives. UNEP proposes to support the Kigali Amendment's climate protection aspirations by enabling NOUs and National Energy Policymakers to meet every other year at the regional level to share experiences, coordinate policies, and identify joint activities that will further the ozone-energy efficiency agenda.

D. NEW PROJECT TYPES

N/A

IV. PERFORMANCE INDICATORS

UNEP expects that the services, activities and projects identified in the proposed 2023-2025 Business Plan will result in:

- Improved capabilities and technical skills of NOUs staff to effectively carry out approved phase-out programmes and thus ensure sustained compliance;
- Countries in non-compliance received necessary support enabling swift return to compliance;
- Increased high-level political commitment to the ozone agreements;
- HCFC phase-out obligations mainstreamed into national environmental strategies/policies;

- Timely and efficient HCFC phase out due to HPMP implementation and clearinghouse services;
- Increased number of Article 5 Parties ratifying the Kigali Amendment and/or undertaking activities required for meeting their initial obligations under the Amendment.
- Provision of technical support to 39 countries to prepare KIP Stage I.
- Enhanced awareness of users and other relevant stakeholders of forthcoming reductions in HCFC supply and availability of viable alternatives;
- All client countries reported Article 7 and Country Programme data by established deadlines and quality of reported data improved;
- Improved HCFC and HFC-related policy instruments;
- Efficient operation and enforcement of HCFC licensing and quota systems;
- NOUs provided with best available information that enable them to make decisions on alternative technologies, sound approaches and methodologies;
- Broadened and strengthened regional cooperation in the implementation of the ozone treaties;
- Increased number of countries benefiting from direct country-to-country assistance;
- Concerted actions taken at national and regional levels to combat illegal trade in HCFC;
- Improved access to HCFC-related technical information and enhanced experience exchange;
- Indirect support provided for the implementation of investment projects through strengthened institutional and legal frameworks.

UNEP proposes to adopt performance indicators for 2023 as follows:

TABLE 1: PERFORMANCE INDICATORS APPLICABLE TO ALL AGENCIES

Type of Indicator (Existing, Modified, New)	Short Title	Calculation	UNEP proposal for 2023
Planning--Approval	Tranches approved	Number of tranches approved vs. those planned*	87***
Planning--Approval	Projects/activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)**	91
Implementation	Funds disbursed	Based on estimated disbursement in progress report US	21,719, 273
Implementation	ODS phase-out	ODS phase-out for the tranche when the next tranche is approved vs. those planned per business plans	9,2 ODP tones
Implementation	Project completion for activities	Project completion vs. planned in progress reports for all activities (excluding project preparation)	84
Administrative	Speed of financial completion	The extent to which projects are financially completed 12 months after project completion	14
Administrative	Timely submission of project completion reports	Timely submission of project completion reports vs. those agreed	On time

Type of Indicator (Existing, Modified, New)	Short Title	Calculation	UNEP proposal for 2023
Administrative	Timely submission of progress reports	Timely submission of progress reports and business plans and responses unless otherwise agreed	On time

* The target of an agency would be reduced if it could not submit a tranche owing to another cooperating or lead agency, if agreed by that agency.

** Project preparation should not be assessed if the Executive Committee has not taken a decision on its funding.

*** UNEP included in this PI HPMP tranches under the stages 1,2, and 3, Additional Activities for introduction low or zero GWP alternatives and EE as well as KIP implementation tranches.

TABLE 2: PERFORMANCE INDICATORS APPLICABLE TO UNEP'S COMPLIANCE ASSISTANCE PROGRAMME

Performance Indicator	Data	Assessment	UNEP's proposal for 2022
Efficient follow-up to regional network/ thematic meetings	List of recommendations emanating from 2021-2022 regional network/thematic meetings	Implementation rate of those meeting recommendations that are to be implemented in 2023	90% implementation rate
Effective support to NOUs in their work, particularly guidance to new NOUs	List of innovative ways/means/products/ services for supporting NOUs in their work, with specification of those destined for new NOUs	Number of innovative ways, means, products, services for supporting NOUs in their work, with specification of those destined for new NOUs	- 7 such ways, means, products, services; -All new NOUs receive capacity building support.
Assistance to countries in actual or potential non-compliance (as per MOP decisions and/or as per reported Article 7 data and trend analysis)	List of countries in actual or potential on compliance that received CAP assistance outside the network meetings	Number of countries in actual or potential non-compliance that received CAP assistance outside the network meetings	All such countries
Innovations in production and delivery of global and regional information products and services	List of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	Number of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	7 such products and services
Close cooperation between CAP regional teams and Implementing and bilateral agencies working in the regions	List of joint missions/ undertakings of CAP regional staff with Implementing and bilateral agencies	Number of joint missions/undertakings	2 in each region. If COVID-19 pandemic allows and no restrictions

V. POLICY, ADMINISTRATIVE AND FINANCIAL ISSUES

N/a