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EXECUTIVE COMMITTEE OF THE MULTILATERAL FUND FOR THE IMPLEMENTATION OF THE MONTREAL PROTOCOL Eightieth Meeting Montreal, 13-17 November 2017

# **UNDP BUSINESS PLAN FOR 2018-2020**

1. This document presents the UNDP business plan for 2018-2020<sup>1</sup> and includes: the planned activities for the phase-out of ozone-depleting substances (ODS) during the 2018-2020 period; the business plan performance indicators; and recommendations for consideration by the Executive Committee. The narrative of UNDP's business plan for 2018-2020 is attached to the present document.

# Planned activities during 2018-2020

2. Table 1 sets out, by year, the value of activities included in UNDP's business plan.

Table 1: Resource allocation in the UNDP business plan for 2018-2020 as submitted (US \$000s)\*

	2018	2019	2020	Total (2018-2020)	Total after 2020
Required for compliance					
Approved HCFC phase-out management plans (HPMPs)	50,264	26,339	38,426	115,028	53,355
HCFC production - stage I	0	2,000	2,000	4,000	10,000
HPMP stage I	0	0	107	107	107
HPMP stage I - additional funding	96	328	0	424	0
HPMP PRP - stage II	411	10	0	421	0
HPMP stage II	3,352	7,839	4,385	15,577	8,987
HPMP PRP - stage III	420	80	0	500	0
HPMP stage III	0	0	10,621	10,621	175,221
Required for compliance subtotal	54,542	36,596	55,539	146,678	247,670
HFC activities					
HFC - demonstration	2,800	0	0	2,800	0
HFC - enabling activities	3,079	0	0	3,079	0
HFC - investment	600	5,885	2,140	8,625	0

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<sup>&</sup>lt;sup>1</sup> A draft business plan for 2018-2020 of UNDP was discussed at the Inter-agency coordination meeting (IACM) held in Montreal from 5 to 7 September 2017. The business plan contained in this document has addressed the issue raised at the meeting.

Pre-session documents of the Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol are without prejudice to any decision that the Executive Committee might take following issuance of the document.

	2018	2019	2020	Total (2018-2020)	Total after 2020
HFC activities subtotal	6,479	5,885	2,140	14,504	0
Standard activities	Standard activities				
Institutional strengthening (IS)	4,305	2,082	4,304	10,691	0
Core unit	2,084	2,098	2,113	6,295	0
Standard activities subtotal	6,388	4,181	6,418	16,987	0
Grand total	67,410	46,662	64,097	178,169	247,670

<sup>\*</sup> Including agency support cost where applicable.

3. Additional information on some of the proposed activities is provided below.

# HCFC production- stage I

4. A total of US \$14 million (including US \$4 million for the period of 2018 to 2020) is included for stage I of the HCFC production phase-out management plan (HPPMP) in India that is currently not eligible.

# HPMP stage I

- 5. UNDP included activities for Mauritania, for which stage I of the HPMP has not yet been approved, amounting to US \$214,000 including US \$107,000 for the period 2018 to 2020. The HPMP for Mauritania has been submitted to the 80<sup>th</sup> meeting<sup>2</sup>.
- 6. UNDP also included additional projects for stage I of HPMPs for Costa Rica, Cuba and Paraguay, amounting to US \$424,297 for the period of 2018 to 2020. These requests fall under different decisions of the Executive Committee that allow these countries to submit additional projects during the implementation of stage I.

# **HPMP** stage II

- 7. The total levels of funding for stage II of HPMPs in low-volume-consuming (LVC) countries to reach a 35 per cent reduction in HCFC baseline consumption amount to US \$67,000 for the period after 2020, and to reach a 67.5 per cent reduction amount to US \$3.2 million (including US \$1.5 million for the period of 2018 to 2020).
- 8. The funding distribution of stage II of HPMPs for non-LVC countries by sector is provided in Table 2.

Table 2: Funding distribution of stage II of HPMPs in non-LVC countries by sector (US \$000)

Sector	2018-2020	After 2020	Total	Per cent of total (%)
Foam	2,000	0	2,000	9.4
Refrigeration air-conditioning and servicing	5,805	645	6,450	30.3
Refrigeration manufacturing and servicing	5,106	4,412	9,518	44.8
Refrigeration servicing	1,159	2,127	3,287	15.5
Total	14,071	7,185	21,255	100.0

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<sup>&</sup>lt;sup>2</sup> UNEP/OzL.Pro/ExCom/80/44.

# HFC-related activities

- 9. HFC activities include enabling activities (US \$3.08 million in 2018 for 16 countries); technology demonstration of HFC-23 by-product conversion (US \$2.8 million in 2018 for China); and investment activities (US \$8.6 million in 2018 for China, the Dominican Republic, Egypt and Zimbabwe).
- 10. One of the pre-requisites for including an HFC activity in a business plan is a letter of intention/endorsement from the government concerned. UNDP has submitted all the required letters for these activities.

### Core unit costs

11. The core unit costs<sup>3</sup> are expected to increase at an annual rate of 0.7 per cent that has been agreed to-date.

# Proposed adjustments by the Secretariat

12. During the IACM, adjustments to the business plans of bilateral and implementing agencies were agreed based on relevant decisions of the Executive Committee. In reviewing the revised UNDP business plan for 2018-2020, the Secretariat noted that the following adjustments were not included:

Table 3: Adjustments to the UNDP business plan for 2018-2020 (US \$000)

Adjustment	2018-2020	After 2020
HPMP values to reflect the actual amounts approved under the agreements	-642	856
New HPMP activities (stages I and II) with submissions to the 80 <sup>th</sup> meeting to	-1,456	-279
match the proposed funding level as originally submitted		
Project preparation for stages II and III of HPMPs pursuant to decision 71/42	-290	290
Stage II of HPMPs in LVC countries to the maximum allowable value to achieve	-46	0
67.5 per cent reduction in the HCFC baseline consumption based on		
decision 74/50(c)(xii)		
Institutional strengthening pursuant to decision 74/51(c)	-14	0
HFC enabling activities as per decision 79/46(c) or submitted to the 80 <sup>th</sup> meeting	-1,581	0
Stage I of HPPMP	-4,000	-10,000
Stage II of HPMPs in non-LVC countries with the refrigeration air-conditioning	-3,810	-416
sector based on a maximum cost-effectiveness of US \$8.40/kg <sup>4</sup>		
Stage III of HPMPs in non-LVC countries with the refrigeration servicing sector	-0.236	-0.031
based on a maximum cost-effectiveness of US \$4.80/kg based on		
decision 74/50(c)(xiii)		
Stage III of HPMPs in non-LVC countries with the industrial and commercial	0	-59,700
refrigeration and air-conditioning (ICR) sector based on a maximum		
cost-effectiveness of US \$8.40/kg <sup>5</sup>		
Stage III of HPMP in non-LVC countries based on completion year of stage II	-10,000	10,000

13. Table 4 presents the results of the Secretariat's proposed adjustments to the UNDP business plan for 2018-2020, which are also addressed in the context of the Consolidated business plan of the Multilateral Fund for 2018-2020.<sup>6</sup>

<sup>&</sup>lt;sup>3</sup> UNDP's 2018 core unit cost request has been submitted to the 80<sup>th</sup> meeting (UNEP/OzL.Pro/ExCom/80/29).

<sup>&</sup>lt;sup>4</sup> As agreed at the IACM.

<sup>&</sup>lt;sup>5</sup> As agreed at the IACM.

<sup>&</sup>lt;sup>6</sup> UNEP/OzL.Pro/ExCom/80/16.

Table 4: Resource allocation in UNDP's adjusted business plan for 2018-2020 (US \$000s)\*

	2018	2019	2020	Total (2018-2020)	Total after 2020
Required for compliance				(=======)	
Approved HPMPs	50,264	26,339	37,784	114,386	54,211
HCFC production - stage I	0	0	0	0	0
HPMP stage I	0	0	173	173	299
HPMP stage I - additional funding	96	328	0	424	0
HPMP PRP - stage II	410	10	0	420	0
HPMP stage II	1,238	5,839	3,120	10,197	8,100
HPMP PRP - stage III	130	80	0	210	290
HPMP stage III	0	0	621	621	125,520
Required for compliance subtotal	52,138	32,596	41,698	126,433	188,421
HFC activities					
HFC - demonstration	2,800	0	0	2,800	0
HFC - enabling activities	1,499	0	0	1,499	0
HFC - investment	600	5,885	2,140	8,625	0
HFC activities subtotal	4,899	5,885	2,140	12,924	0
Standard activities					
IS	4,305	2,069	4,304	10,678	0
Core unit	2,084	2,098	2,113	6,295	0
Standard activities subtotal	6,388	4,167	6,418	16,973	0
Grand total	63,426	42,648	50,256	156,330	188,421

<sup>\*</sup> Including agency support cost where applicable.

# **Performance indicators**

14. UNDP submitted performance indicators pursuant to decision 71/28 in its business plan narrative. After several discussions, UNDP and the Secretariat agreed on the targets as shown in Table 5.

**Table 5: Performance indicators for UNDP** 

Type of indicator	Short title	Calculation	2018 target
PlanningApproval	Tranches approved	Number of tranches approved vs. those planned*	23
PlanningApproval	Projects/activities	Number of projects/activities approved vs. those	43
	approved	planned (including project preparation activities)**	
Implementation	Funds disbursed	Based on estimated disbursement in progress	US \$31,295,677
		report	
Implementation	ODS phase-out	ODS phase-out for the tranche when the next	756.2 ODP
		tranche is approved vs. those planned per business	tonnes
		plans	
Implementation	Project completion	Project completion vs. planned in progress reports	4
	for activities	for all activities (excluding project preparation)	
Administrative	Speed of financial	The extent to which projects are financially	70% of those due
	completion	completed 12 months after project completion	
Administrative	Timely submission	Timely submission of project completion reports	On time
	of project	vs. those agreed	
	completion reports		
Administrative	Timely submission	Timely submission of progress reports and	On time
	of progress reports	business plans and responses unless otherwise	
		agreed	

<sup>\*</sup> The target of an agency would be reduced if it could not submit a tranche owing to another cooperating or lead agency, if agreed by that agency.

<sup>\*\*</sup> Project preparation should not be assessed if the Executive Committee has not taken a decision on its funding.

# RECOMMENDATIONS

- 15. The Executive Committee may wish:
  - (a) To note the UNDP business plan for 2018-2020 contained in document UNEP/OzL.Pro/ExCom/80/18; and
  - (b) To approve the performance indicators for UNDP as set out in Table 5 of document UNEP/OzL.Pro/ExCom/80/18.



# Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol

# UNDP 2018 Business Plan Narrative

80th Meeting, 13-17 November 2017, Montreal

# I. Introduction

The 2018-2020 UNDP Business Plan for the Multilateral Fund for the Montreal Protocol provides the Executive Committee with estimates of the funding levels needed to achieve the 2020 and 2025 control measures for HCFCs, the enabling activities required by Parties for the early ratification of the Kigali Amendment, and the stand-alone investment projects that will support the early phase-down of HFCs. This narrative is based on an excel table that is included as **Annex 1** to this report. The excel table lists all the ongoing and planned UNDP activities for which funding is expected during the period 2018 through 2020. Figures are also provided for the years 2020-2030, which are mainly related to Stage I HPMP approvals, preparation funds for Stage II, and Stage II HPMP proposals. In addition, tentative estimates were included for Stage III HPMPs in China and India in 2020 and beyond as well.

It should also be noted that planned activities included in the 2018 column are relatively firm, while future years are indicative and are provided for planning purposes only.

In preparing this business plan, the relevant Executive Committee decisions on Business Planning, Stage I and Stage II HPMPs, HCFC investment and demonstration projects, and HFC enabling activities and standalone investment projects (60/44, 71/18, 71/42, 72/20, 72/40, 73/27, 74/18, 74/50, 74/51, 79/45, 79/46, and 79/47) as well as country requests have been taken into consideration. As agreed with the Secretariat, activities which were included in UNDP's 2017 Business Plan, but were not submitted in 2017 were reflected in the 2018 Business Plan as well.

The activities included for 2018 can be summarized as follows:

- 22 ongoing institutional strengthening activities, of which 14 will request an extension in 2018 for a combined amount of US\$ 4.3 million;
- Several HCFC-related activities, some of which have resulted directly from the approval of Stage I in the previous six years.
- Two new countries (Bangladesh and Democratic Republic of the Congo) have included HCFC activities for Stage II HPMPs in 2018.
- Sixteen countries will be submitting requests for HFC enabling activities in 2018 for a total of US\$ 3.1 million;
- Two countries (China and Dominican Republic) have included requests for funding for HFC standalone investment projects for a total of US\$ 3.4 million; and
- One global request for the Core Unit support cost.

Thus the expected business planning value is **US\$ 67.4 million for 2018** and **US\$ 46.7 million for 2019** (including support costs). This funding translates to the phase out of 768.5 ODP tonnes in 2018 and 605.6 ODP tonnes in 2019.

Figures for the Stage I HPMP-related activities in 2018 and beyond were obtained by taking the approved figures and ODP values from the agreements between the Executive Committee and the countries concerned.

Figures for the new Stage II HPMP-related activities in 2018 and beyond were based on the Stage II guidelines that were approved at the 74<sup>th</sup> meeting and were obtained using the following methodology:

1. We took the sector/chemical distribution as per starting point, based on the HPMP Stage I document.

- 2. We took the ODPs by sectors that have already been approved during Stage I and calculated the remaining eligible sector consumption by deducting the approved ODP from the original sector distribution.
- 3. For non-LVCs, in most cases, we estimated the value of Stage II based on a calculation of up to 35% of the value of phase-out. HCFC-141b entries were prioritized in the majority of cases.
- 4. For LVCs that phased out 10% in Stage I, we assumed they would phase-out 35% in Stage II.
- 5. For those LVCs that phased out 35% in Stage I, we assumed they would phase out 67.5% in Stage II.
- 6. US dollar estimates were derived based on the cost-effectiveness figures agreed with the MLF Secretariat during the Inter-agency coordination meeting in August 2015.
- 7. The year of the first tranche of Stage II and the duration of Stage II were determined on a country basis depending on the local context of the country.

Stage II PRP was entered one to two years before the last tranche of Stage I of the HPMP is due in most cases with the exception of a few countries.

# II. Resource allocation

The projects are grouped into various categories, which are described in the following summary table.

Table 1: UNDP 2018-2020 Business Plan Resource Allocations<sup>7</sup>

Category	2018 Value (000's)	2019 Value (000's)	2020 Value (000's)
1a. Approved Stage I HPMP	1,332	352	370
1b. Approved Stage II HPMP	48,877	25,987	37,993
2a. Planned Stage I HPMP	151	328	151
2b. Planned Stage II PRP	398	10	-
2c. Planned Stage II HPMP	3,364	7,839	4,404
2d. Planned Stage III PRP	420	80	-
3. Planned Inst. Str.	4,305	2,082	4,304
4. Core	2,084	2,098	2,113
5a. Planned Enabling Activity	3,079	-	-
5c. Planned investment project	3,400	5,885	2,140
6. Production Sector	-	2,000	2,000
Grand Total	67,410	46,662	64,097

<sup>&</sup>lt;sup>7</sup> All values include agency support costs.



Chart 1: UNDP Resource Allocation for 2018 Business Plan Activities

# III. Geographical distribution

The UNDP Business Plan will once again cover all the regions, with approved and new activities in 48 countries, 38 of which have funding requests in 2018. The number of activities and budgets per region for 2018 is listed in Chart 1.

It should be noted that the budget amounts are in direct correlation with the amount of ODS that a country/region consumes.

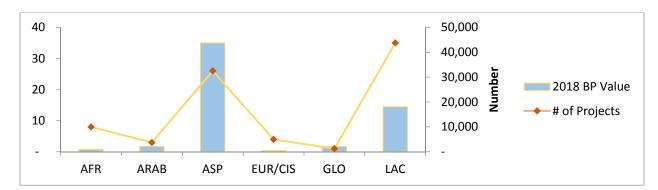


Chart 2: UNDP 2018 MYA Tranches<sup>8</sup> and New Activities per Region<sup>9</sup>

This graph doesn't include the Ozone programmes in the CIS that are funded by the GEF.

# IV. Programme Expansion in 2018

# 4.1. Background

UNDP's 2018-2020 Business Plan has mostly been developed by taking previous years' business plans into consideration, applying the relevant Executive Committee decisions on Business Planning, Stage I and Stage II HPMPs, investment and demonstration projects, and through communication with Article 5 countries that have expressed an interest in working with UNDP to address their compliance and other needs.

Clarifications were sought and overlaps were resolved during discussions with the MLF Secretariat and other Implementing and bilateral Agencies during and post the Inter-Agency Coordination meeting held on 5 - 7 September 2017 in Montreal.

<u>Countries Contacted.</u> All activities listed are either deferred from the prior year's business plan, or have active project preparation accounts ongoing, or were included based on requests from the countries concerned. UNDP will continue to provide technical and advisory support to all the countries assisted during Stage I, in addition to Venezuela, which UNDP wasn't involved in Stage I for.

Coordination with other bilateral and implementing agencies. As in the past, during 2018 UNDP will continue to collaborate with both bilateral and other implementing agencies, as lead agency or cooperating agency. Collaborative arrangements in programming will continue with bilateral agencies, the Government of Italy and the Government of Japan.

<sup>8</sup>All values include agency support costs.
9 EUR contains CIS-countries that receive MLF funding.

# 4.2. ODP Impact on the 2-year Phase-out Plan

In the next table, which is also based on **Annex 1**, the ODP amount listed in a given year corresponds to the US\$ amount that is approved in that same year whereby the overall cost-effectiveness was applied to each individual funding tranche.

Table 2: Impact upon Project Approval (in ODP T)10

Category	<b>ODP in 2018</b>	<b>ODP in 2019</b>
HCFC-141b	172.26	60.19
HCFC-22	238.95	291.40
HCFC-22/HCFC-141b	357.30	125.30
HCFC-22/HFC-23	-	128.66
Total	768.51	605.55

<sup>\*</sup>The split between the various HCFCs is often difficult to determine, especially where various agencies are active in one HPMP. It is for those cases that the category "HCFC-22/HCFC-141b" was used.

# 4.4. Non-investment projects

Also included in **Annex 1** are UNDP's planned non-investment projects in 2018, with a total value of more than US\$ 5.9 million, including support costs. This list excludes institutional strengthening and includes one global request under the core unit, preparation funding and HFC enabling activities.

Details on all these requests will also be included in the respective Work Programmes to be submitted throughout 2018.

Table 3: Individual Non-Investment projects (DEM/TAS) in 2018

Agency Category	Country	Sector and Subsector	Value (\$000) in 2018
2c. Planned Stage II PRP	Brunei Darussalam	Stage II HPMP Preparation	10
2c. Planned Stage II PRP	Costa Rica	Stage II HPMP Preparation	43
2c. Planned Stage II PRP	Cuba	Stage II HPMP Preparation	60
2c. Planned Stage II PRP	El Salvador	Stage II HPMP Preparation	30
2c. Planned Stage II PRP	Fiji	Stage II HPMP Preparation	12
2c. Planned Stage II PRP	Georgia	Stage II HPMP Preparation	32
2c. Planned Stage II PRP	Ghana	Stage II HPMP Preparation	36
2c. Planned Stage II PRP	Jamaica	Stage II HPMP Preparation	30
2c. Planned Stage II PRP	Mali	Stage II HPMP Preparation	12
2c. Planned Stage II PRP	Nepal	Stage II HPMP Preparation	10
2c. Planned Stage II PRP	Paraguay	Stage II HPMP Preparation (refr servicing)	32
2c. Planned Stage II PRP	Sri Lanka	Stage II HPMP Preparation	30
2c. Planned Stage II PRP	Swaziland	Stage II HPMP Preparation	11
2c. Planned Stage II PRP	Trinidad and Tobago	Stage II HPMP Preparation	64
2e. Planned Stage III PRP	Dominican Republic	Stage III HPMP Preparation	50
2e. Planned Stage III PRP	India	Stage III HPMP Preparation (air-conditioning)	120

 $<sup>^{10}</sup>$  Tonnage in ODP and based on date of project approvals. The figures for ODP related to ODS-waste management and destruction projects are very raw estimates. In addition it has to be clear that those figures are not phase-out as they represent ODS "use" and not "consumption"

2e. Planned Stage III PRP	India	Stage III HPMP Preparation (refrigeration)	120
2e. Planned Stage III PRP	India	Stage III HPMP Preparation	50
2e. Planned Stage III PRP	Panama	(overarching) Stage III HPMP Preparation	40
2e. Planned Stage III PRP	Uruguay	Stage III HPMP Preparation	40
4. Core	Global	Core Unit Support	2,084
5a. Planned Enabling Activity	Bangladesh	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	Chile	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	Colombia	Enabling activities for Kigali Amendment	273
5a. Planned enabling activity	Costa Rica	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	Cuba	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	El Salvador	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	India	Enabling activities for Kigali Amendment	273
5a. Planned enabling activity	Indonesia	Enabling activities for Kigali Amendment	273
5a. Planned enabling activity	Iran	Enabling activities for Kigali Amendment	273
5a. Planned enabling activity	Jamaica	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	Malaysia	Enabling activities for Kigali Amendment	273
5a. Planned enabling activity	Panama	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	Paraguay	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	Peru	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	Trinidad and Tobago	Enabling activities for Kigali Amendment	164
5a. Planned enabling activity	Uruguay	Enabling activities for Kigali Amendment	82
		Total	5,982

In addition, UNDP will prepare 14 non-investment Institutional Strengthening project extensions in 2018, as indicated in the table below. The total value of IS renewal programming in 2018 is US\$ 4.3 million. An additional 8 IS renewals (Chile, Colombia, Costa Rica, Indonesia, Malaysia, Panama, Trinidad and Tobago, Uruguay) will be submitted in 2019 and are thus not shown in the table below.

**Table 4: Non-Investment Institutional Strengthening requests** 

<b>Agency Category</b>	Country	Sector and Subsector	Value (\$000) in 2018
Planned Inst. Str.	Argentina	Institutional Strengthening	427
Planned Inst. Str.	Bangladesh	Institutional Strengthening	178
Planned Inst. Str.	Brazil	Institutional Strengthening	481
Planned Inst. Str.	China	Institutional Strengthening	534

Planned Inst. Str.	Cuba	Institutional Strengthening		204
Planned Inst. Str.	Georgia	Institutional Strengthening		91
Planned Inst. Str.	Ghana	Institutional Strengthening		191
Planned Inst. Str.	India	Institutional Strengthening		511
Planned Inst. Str.	Iran	Institutional Strengthening		238
Planned Inst. Str.	Lebanon	Institutional Strengthening		212
Planned Inst. Str.	Nigeria	Institutional Strengthening	-	356
Planned Inst. Str.	Pakistan	Institutional Strengthening		307
Planned Inst. Str.	Sri Lanka	Institutional Strengthening		184
Planned Inst. Str.	Venezuela	Institutional Strengthening		391
			Total	4,305

# 4.5. Formulation of HPMP related activities in 2018

UNDP is now focused on preparing and submitting HCFC Stage II Phase-out Management Plans and has submitted such plans for 49 countries out of 50 countries. UNDP's focus is:

- 1. Preparing and submitting final tranches of Stage I HPMPs.
- 2. Preparing and submitting subsequent tranches for already approved Stage II HPMPs (including China ICR and Solvents). 14 tranches valued at \$48.9 million is expected to be submitted in 2018.
- 3. Developing and submitting first tranches for Stage II HPMPs. It is expected that two countries will be submitting their Stage II HPMPs to the ExCom for its consideration in 2018.

# V. Activities included in the Business plan that needs special consideration

### HCFC Demonstration Projects

While the preceding Section 4 of this report dealt specifically with 2017 activities only, section 5 is related to all years.

Implementation of HCFC Phase-out Management Plans (HPMPs) in developing countries involves technology and policy interventions for phasing out HCFCs, to comply with the control targets of the accelerated HCFC phase-out schedule. During Stage I of the HPMP covering the 2013 and 2015 control targets, higher ODP HCFCs and sectors (HCFC-141b and the Foams Sector) were prioritized to maximize environmental impact. It followed that larger enterprises, where cost-effective conversions could be carried out using existing and mature technologies (eg. hydrocarbons), were also prioritized.

While some companies addressed in Stage I were able to identify solutions, we are now facing the work to be done to phase out consumption in SMEs. It has been noted during Stage I that even in the prioritized sectors/substances (HCFC-141b, Foams Sector), for enterprises with lower levels of HCFC consumption, established alternatives to HCFCs (e.g. hydrocarbons) did not always provide a sustainable solution in terms of availability, costs, performance and safety issues. Similarly, in other sectors and substances, alternatives to HCFCs are in various stages of development and market introduction and reliable data in terms of costs, availability and performance is not readily available, particularly at the country/ground level.

UNDP has significant experience in facilitating technology assessments of emerging alternatives (Methyl formate, Methyl Al, CO<sub>2</sub>, R-32, Ammonia, hydrocarbons, etc.) in various sectors and will be submitting new proposals in 2016 that are in line with the intent of ExCom Decision 72/40 and which demonstrate viable and low GWP alternatives to HCFCs using various technologies in a number of priority sectors. Pursuant to ExCom decision 72/40, UNDP is preparing additional projects to demonstrate climate-friendly and energy-efficient alternative technologies to HCFCs, and feasibility studies on district cooling. UNDP has prepared such demonstration projects for China, Colombia, Costa Rica, Dominican Republic, Egypt,

Kuwait, and Maldives. Please see below the table for a detailed list of the countries, project titles, and budget amounts.

Country	Project Title	MLF Grant
China	Demonstrating ammonia semi-hermetic frequency convertible screw refrigeration compression unit in the industrial and commercial refrigeration industry	1,026,815
Colombia	HC-290 (propane) is being tested as an alternative refrigerant in commercial air-conditioning manufacturing; and validation of the use of hydrofluoro-olefins for discontinuous panels in Article 5 parties through the development of cost-effective formulations;	500,000
Costa Rica	Testing the application of an ammonia/carbon dioxide refrigeration system in replacement of HCFC-22 for the medium-sized producer and retail store of Premezclas Industriales S.A.	524,000
Dominican Republic	Feasibility study for district cooling in Punta Cana	91,743
Egypt	Demonstrating low-cost options for the conversion to non-ODS technologies in polyurethane foams at very small users;	295,000
Kuwait	Demonstrating HCFC-free low-global warming potential technology performance in air-conditioning applications; and	293,000
Maldives	Testing HCFC-free low-global warming potential alternatives in refrigeration in fisheries sector are being tested.	141,000
	Grand Total	2,871,558

Most of these projects are still in the early stages of building the project teams and initiating the procurement processes. The most advanced project is the Feasibility study for district cooling in Punta Cana, where the study was conducted and a final report was prepared. The study showed that district cooling is a viable approach for Punta Cana, avoiding emission of ODS (future need of approximately 1000 kg can be avoided) and GHGs (8.500 ton CO2/year reduction). A seminar to present the findings and results was organized and attracted the interest of many stakeholders.

# ODS Alternative Surveys

As per the decision of XXVI/9 of the Twenty-Sixth Meeting of the Parties to the Montreal Protocol on Substances that Deplete the Ozone Layer, UNDP also conducted surveys of ODS alternatives, prioritizing the Foams, Refrigeration and Air Conditioning sectors in selected developing countries representing a balance of size and regional spread in order to: establish the market penetration of current commercially available alternatives, in terms of supply chain and costs, performance and environmental impact; and identify emerging alternatives, in terms of their expected market introduction and availability, performance and projected costs. ODS alternative surveys were approved with MLF funding for Bangladesh, Costa Rica, Cuba, Dominican Republic, El Salvador, India, Iran, Lebanon, Moldova, Panama, Paraguay and Peru. UNDP has completed all the surveys for the countries that we are responsible for.

The surveys show that an increase in the consumption of alternatives to HCFCs (R-404A, R-407C, R-410A, HFC-32 and R-290) is expected in the next several years, partially due to the phase-out of HCFC-22 as a result of the conversion of lines manufacturing HCFC-based equipment, as well as policies banning the manufacturing (where applicable) and/or the importation of HCFC-based equipment. As technologies in the refrigeration/air-conditioning and/or foam sectors based on HFC-32, R-290 and HFO further penetrate local markets and become more cost-effective, the consumption trend of HFCs and hydrocarbons may change.

# HFC Enabling Activities and Stand-alone Investment Projects

As per ExCom decision 79/46, the Executive Committee has allowed for the submission of HFC enabling activities, which will support the early ratification of the Kigali Amendment. The activities to be implemented will support Parties in the ratification process. Countries can undertake a range of enabling activities to help their national ozone units to fulfill their initial obligations with regards to HFC phasedown, in line with the Kigali Amendment, including country-specific activities aimed at initiating support on institutional arrangements, the review of licensing systems, data reporting on HFC consumption and production and the national strategies. UNDP is assisting 19 countries (Bangladesh, Chile, China, Colombia, Costa Rica, Cuba, El Salvador, Fiji, India, Indonesia, Iran Jamaica, Malaysia, Nepal, Panama, Paraguay, Peru, Trinidad and Tobago, and Uruguay) with developing HFC enabling activities and these requests will be submitted in 2018.

The Executive Committee (ExCom decision 79/45) has also allowed for the preparation of stand-alone investment projects, which will support the phase-down of HFCs. Investment projects that will help to reduce the HFCs consumption at the enterprise level will be considered by the ExCom on a case-by-case basis. UNDP is assisting six countries (Bangladesh, China, Colombia, Dominican Republic, Egypt, Mexico, and Zimbabwe) with preparing such projects. Of these countries, Bangladesh and Colombia were submitted in 2017 and one project for China (Technology demonstration for HFC-23 by-product conversion), Dominican Republic and Mexico will be submitted in 2018. The remaining projects will be submitted in 2019 and 2020.

# VI. Policy Issues

There are no policy issues to be highlighted.

# VII. 2017 PERFORMANCE INDICATORS

Decision 71/28 of the Executive Committee approved the following indicators to allow for the evaluation of performance of implementing agencies, with the weightings indicated in the table below. UNDP has added a column containing the "2018 targets" for those indicators. Some of these targets can be extracted from UNDP's 2018 business plan to be approved at the 80th ExCom meeting in November 2017. It should however be noted that this table is usually revised at that meeting, depending on the decisions that are taken. Other targets will be known once the prior year's progress report is submitted.

Category of performance indicator	Item	Weight	UNDP's target for 2018	Remarks
Planning/Approval	Number of tranches approved vs. those planned*	10	23	
Planning/Approval	Number of projects/activities approved vs. those planned (including project preparation activities)**		52	14 IS, 16 TAS, 20 PRP, 1 DEM, 1 INV
Implementation	Funds disbursed (based on estimated disbursement in progress report)	15	31,295,677	As determined by the 2016 Progress Report.
Implementation	ODS phase-out for the tranche when the next tranche is approved vs. those planned per business plans		766.9	ODS Phaseout associated with 23 tranches
Implementation	Project completion vs. planned in progress reports for all activities (excluding project preparation)		4	As determined by the 2016 Progress Report.

Category of	Item	Weight		Remarks
performance			target for	
indicator			2018	
Administrative	The extent to which projects are financially	10	70% of	As determined by the 2016 Progress
	completed 12 months after project completion		those due	Report.
Administrative	Timely submission of project completion reports	5	On time	TBD
	vs. those agreed			
Administrative	Timely submission of progress reports and	5	On time	TBD
	business plans and responses unless otherwise			
	agreed			

<sup>\*</sup> The target of an agency will be reduced if we could not submit a tranche owe to another cooperating/lead agency, if agreed by that agency.

<u>Note:</u> As per usual practice, all the above indicators will be revised during the 80<sup>th</sup> ExCom, depending on which programmes are allowed to stay in the business plan at that meeting.

<sup>\*\*</sup> Project preparation should not be assessed if the Executive Committee has not taken a decision on its funding.

# ANNEX 1 – TABLES RELATED TO PERFORMANCE INDICATORS

Table 1: Performance Indicator on planned/approved tranches

Country	Sector and Subsector
Bangladesh	Stage II HPMP (air conditioning and servicing)
Brazil	Stage II HPMP
Brunei Darussalam	Stage I Investment proj./Sector Plans (Servicing Sector)
Chile	Stage II HPMP
China	Stage II Investment proj./Sector Plans (ICR Sector Plan)
China	Stage II Investment proj./Sector Plans (Solvents Sector Plan)
Colombia	Stage II HPMP
Cuba	Stage I HPMP
Democratic Republic of the Congo	Stage II HPMP (servicing)
Dominican Republic	Stage II HPMP (servicing)
Egypt	Stage I HPMP
Fiji	Stage II HPMP Preparation
Georgia	Stage I HPMP
Ghana	Stage I HPMP
Guyana	Stage II HPMP (servicing)
India	Stage II HPMP (air conditioning, foam and refrigeration)
Indonesia	Stage II HPMP
Iran (Islamic Republic of)	Stage II HPMP (refrigeration)
Kyrgyzstan	Stage II HPMP (servicing)
Lebanon	Stage II HPMP
Panama	Stage II HPMP
Trinidad and Tobago	Stage I HPMP
Uruguay	Stage II HPMP (rigid foam & servicing)

Table 2: Performance Indicator on planned/approved activities

Country	Sector and Subsector		
D 10 1			
Brunei Darussalam	Stage II HPMP Preparation		
Costa Rica	Stage II HPMP Preparation		
Cuba	Stage II HPMP Preparation		
El Salvador	Stage II HPMP Preparation		
Georgia	Stage II HPMP Preparation		
Mali	Stage II HPMP Preparation		
Nepal	Stage II HPMP Preparation		
Paraguay	Stage II HPMP Preparation (refr servicing)		
Sri Lanka	Stage II HPMP Preparation		
Swaziland	Stage II HPMP Preparation		
Trinidad and Tobago	Stage II HPMP Preparation		
Dominican Republic	Stage III HPMP Preparation		
Panama	Stage III HPMP Preparation		
Uruguay	Stage III HPMP Preparation		

Argentina	Several Ozone unit support
Bangladesh	Several Ozone unit support
Brazil	Several Ozone unit support
China	Several Ozone unit support
Cuba	Several Ozone unit support
Georgia	Several Ozone unit support
Nigeria	Several Ozone unit support
Pakistan	Several Ozone unit support
Sri Lanka	Several Ozone unit support
Venezuela	Several Ozone unit support
Bangladesh	Enabling activities for Kigali Amendment
Chile	Enabling activities for Kigali Amendment
Colombia	Enabling activities for Kigali Amendment
Costa Rica	Enabling activities for Kigali Amendment
Cuba	Enabling activities for Kigali Amendment
El Salvador	Enabling activities for Kigali Amendment
Malaysia	Enabling activities for Kigali Amendment
Panama	Enabling activities for Kigali Amendment
Paraguay	Enabling activities for Kigali Amendment
Peru	Enabling activities for Kigali Amendment
Trinidad and Tobago	Enabling activities for Kigali Amendment
Uruguay	Enabling activities for Kigali Amendment
China	Technology demonstration for HFC-23 by-product conversion
Dominican Republic	Phase out of HFC-134a in commercial refrigeration

# Table 3: ODS phase-out for tranches

Country	Sector and Subsector	ODP in 2018
Bangladesh	Stage II HPMP (air conditioning and servicing)	6.80
Brazil	Stage II HPMP	105.40
Brunei Darussalam	Stage I Investment proj./Sector Plans (Servicing Sector)	0.22
Chile	Stage II HPMP	20.45
China	Stage II Investment proj./Sector Plans (ICR Sector Plan)	209.14
China	Stage II Investment proj./Sector Plans (Solvents Sector Plan)	51.59
Colombia	Stage II HPMP	29.70
Cuba	Stage I HPMP	1.10
Democratic Republic of the Congo	Stage II HPMP (servicing)	3.92
Dominican Republic	Stage II HPMP (servicing)	5.94
Egypt	Stage I HPMP	13.86
Fiji	Stage II HPMP Preparation	0.00
Georgia	Stage I HPMP	0.56
Ghana	Stage I HPMP	2.42
Guyana	Stage II HPMP (servicing)	0.16
India	Stage II HPMP (air conditioning, foam and refrigeration)	250.29
Indonesia	Stage II HPMP	7.65

Iran (Islamic Republic of)	Stage II HPMP (refrigeration)	33.77
Kyrgyzstan	Stage II HPMP (servicing)	0.76
Lebanon	Stage II HPMP	9.73
Panama	Stage II HPMP	4.86
Trinidad and Tobago	Stage I HPMP	1.77
Uruguay	Stage II HPMP (rigid foam & servicing)	6.85