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EXECUTIVE COMMITTEE OF
THE MULTILATERAL FUND FOR THE
IMPLEMENTATION OF THE MONTREAL PROTOCOL
Seventy-fifth Meeting
Montreal, 16-20 November 2015

UNIDO BUSINESS PLAN FOR 2016-2018

1. This document presents the UNIDO business plan for 2016-2018¹ and includes: the planned activities for the phase-out of ozone-depleting substances (ODS) during the 2016-2018 period; the business plan performance indicators; and recommendations for consideration by the Executive Committee. The narrative of UNIDO's business plan for 2016-2018 is attached to the present document.

SECRETARIAT'S COMMENTS

2. Table 1 sets out, by year, the value of activities included in UNIDO's business plan.

Table 1: Resource allocation in the UNIDO business plan for 2016-2018 as submitted (US \$000s)*

Item	2016	2017	2018	Total (2016-2018)	Total (2019-2020)	Total after 2020
Required for compliance						
Approved multi-year agreements (MYAs)	12,286	5,161	7,251	24,699	3,223	665
HCFC production project preparation (PRP) - stage I	107	0	0	107	0	0
HCFC production - stage I	0	0	533	533	1,065	0
HCFC phase-out management plan (HPMP) stage I	0	928	153	1,081	132	0
HPMP stage I - additional funding	0	1,534	0	1,534	0	0
HPMP PRP - stage II	1,086	289	1,065	2,439	0	0
HPMP stage II	43,067	48,062	61,663	152,792	116,743	27,498

¹ A draft business plan of UNIDO was discussed at the Inter-agency coordination meeting (IACM) held in Montreal from 31 August to 2 September 2015. The business plan contained in this document has addressed the issues raised at the meeting.

Pre-session documents of the Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol are without prejudice to any decision that the Executive Committee might take following issuance of the document.

Item	2016	2017	2018	Total (2016-2018)	Total (2019-2020)	Total after 2020
Demonstration – low-global warming-potential (GWP) alternatives	5,297	0	0	5,297	0	0
Standard activities						
Institutional strengthening (IS)	1,088	1,507	995	3,590	2,502	0
Core unit	2,055	2,069	2,084	6,208	4,212	0
Grand total	64,986	59,549	73,744	198,279	127,877	28,163

* Including agency support cost where applicable.

Secretariat's observations on activities required for compliance

Stage I of the HCFC production sector and project preparation

3. A total of US \$1.71 million (including US \$107,000 for project preparation activities in 2016) is included for stage I of the HCFC production phase-out management plan (HPPMP) in the Democratic People's Republic of Korea.

Stage I of HPMPs

4. In UNIDO's business plan, there are three countries (Botswana, Libya and Syrian Arab Republic) for which stage I of HPMPs have not yet been approved. The value included for these countries amounts to US \$1.21 million of which US \$1.08 million is for the period of 2016 to 2018. The HPMPs for Botswana² and Libya³ have been submitted to the 75th meeting.

5. UNIDO's business plan includes additional projects outside their stage I of HPMPs for three countries (Bahrain, Ecuador and Uruguay) amounting to US \$1.53 million for the period of 2016 to 2018. These requests fall under different decisions of the Executive Committee that allow these countries to submit additional projects during the implementation of stage I.

Stage II of HPMPs in LVC countries

6. The total levels of funding for stage II of HPMPs in LVC countries to reach a 35 per cent reduction in HCFC baseline consumption amounts to US \$29,430 (including US \$18,530 for the period of 2016 to 2018), and to reach a 67.5 per cent reduction amounts to US \$6.68 million (no request for the period of 2016 to 2018).

Stage II of HPMPs in non-LVC countries

7. The total level of funding for stage II of HPMPs for non-LVC countries is US \$290.32 million (including US \$152.77 million for the period of 2016 to 2018). The sectors' breakdown is provided in Table 2.

Table 2: Funding distribution of stage II of HPMPs in non-LVC countries by sector (US \$000)

Sector	2016-2018	2019-2020	After 2020	Total	Per cent of total
Foam rigid	7,476	2,025	708	10,209	3.5
Extruded polystyrene (XPS) foam	48,318	32,212	0	80,531	27.7
Refrigeration assembly	1,688	0	0	1,688	0.6
Refrigeration air-conditioning	64,806	40,095	0	104,902	36.1

² UNEP/OzL.Pro/ExCom/75/39.

³ UNEP/OzL.Pro/ExCom/75/53.

Sector	2016-2018	2019-2020	After 2020	Total	Per cent of total
Refrigeration manufacturing	12,265	20,223	14,708	47,195	16.3
Refrigeration servicing	18,219	19,502	8,073	45,794	15.8
Grand total	152,774	114,058	23,489	290,320	100.0

Demonstration projects for low-GWP alternatives⁴

8. A total of US \$5.3 million is included for four demonstration projects for low-GWP alternatives in 2016. UNIDO provided ODP values for three of the four projects amounting to 41.9 ODP tonnes, as shown in Table 3.

Table 3: Demonstration projects for low-GWP alternatives (US \$000)

Country/ Region	Sector and subsector	Title	Value (\$000) 2016	ODP 2016
Saudi Arabia	Refrigeration-Manufacturing	HFO-based low-GWP refrigerants for the air-conditioning sector in high-ambient temperatures	1,926	11.0
Region: West Asia	Refrigeration-Air conditioning	PRAHA II	482	0.0
Global	Refrigeration-Assembly and charging of refrigeration equipment	Refrigeration assembly sector in Argentina and Tunisia	1,284	13.8
Global	Refrigeration-Servicing	Demonstration project on refrigerant containment and introduction of low GWP refrigerants	1,605	17.2
Total			5,297	42

Secretariat's observations on standard activities

IS

9. For IS activities, US \$6.09 million has been included in the business plan of which US \$3.59 million is for the period of 2016 to 2018⁵, and US \$2.5 million is for the period of 2019 to 2020.

Core unit costs

10. The core unit costs for 2016-2018⁶ will increase at an annual rate of 0.7 per cent that has been agreed to-date.

Adjustments to the UNIDO business plan for 2016-2018

11. During the IACM, adjustments to the business plans of bilateral and implementing agencies were agreed based on relevant decisions of the Executive Committee. In reviewing the revised UNIDO business plan for 2016-2018, the Secretariat noted that the following adjustments were not included:

⁴ Pursuant to decision 72/40(b) through which the Executive Committee established a window for the submission of demonstration projects for low-GWP alternatives to HCFCs up to the 76th meeting within the specific framework, and allocated total funding not to exceed US \$10 million.

⁵ In line with decision 74/51(c), to approve all IS projects and renewals at a level 28 per cent higher than the historically agreed level, with a minimum level of IS funding of US \$42,500 per year.

⁶ UNIDO's 2016 core unit cost request has been submitted to the 75th meeting (UNEP/OzL.Pro/ExCom/75/34).

Table 4: Adjustments to the UNIDO business plan for 2016-2018

Adjustment	2016-2018 (US \$000)	2019 to after 2020 (US \$000)
MYA values to reflect the actual amounts approved under the agreements	-0.2	0
New HPMP activities (stages I and II) with submissions to the 75 th meeting to match the proposed funding level as originally submitted	-1	-49
Additional stage I of HPMP based on the relevant cost-effectiveness threshold	-156	0
Project preparation for stage II of HPMPs pursuant to decision 71/42	-43	0
Stage II of HPMPs in LVC countries to the maximum allowable value to achieve 35 or 67.5 per cent reduction in the HCFC baseline consumption based on decision 74/50(c)(xii)	-5	-287
Stage II of HPMPs in non-LVC countries with phase-out exceeding the maximum eligibility for HCFC-141b (including those contained in imported pre-blended polyol)	-714	0
Stage II of HPMPs in non-LVC countries with refrigeration servicing sector only with phase-out exceeding the 67.5 per cent reduction in the HCFC baseline consumption	0	-7
Stage II of HPMPs in non-LVC countries with the foam sector based on a maximum cost-effectiveness of US \$7.00/kg ⁷	0	-290

12. Table 5 presents the results of the Secretariat's proposed adjustments to the UNIDO business plan for 2016-2018, which are also addressed in the context of the Consolidated business plan of the Multilateral Fund for 2016-2018⁸.

Table 5: Resource allocation in UNIDO's adjusted business plan for 2016-2018 (US \$000s)*

Item	2016	2017	2018	Total (2016-2018)	Total (2019-2020)	Total after 2020
Required for compliance						
Approved MYAs	12,286	5,161	7,251	24,699	3,223	665
HCFC production - stage I	0	0	533	533	1,065	0
HCFC production PRP - stage I	107	0	0	107	0	0
HPMP stage I	0	927	153	1,080	132	0
HPMP stage I - additional funding	0	1,378	0	1,378	0	0
HPMP PRP - stage II	1,045	289	1,063	2,396	0	0
HPMP stage II	42,755	48,008	61,311	152,074	116,424	27,184
Demonstration – low-GWP alternatives	5,297	0	0	5,297	0	0
Standard activities						
IS	1,088	1,507	995	3,590	2,502	0
Core unit	2,055	2,069	2,084	6,208	4,212	0
Grand total	64,633	59,339	73,389	197,362	127,558	27,848

* Including agency support cost where applicable.

⁷ As agreed at the IACM.

⁸ UNEP/OzL.Pro/ExCom/75/21.

Performance indicators

13. UNIDO submitted performance indicators pursuant to decision 71/28 in its business plan narrative. After several discussions, UNIDO and the Secretariat agreed on the targets as shown in Table 6.

Table 6: Performance indicators for UNIDO

Type of indicator	Short title	Calculation	2016 target
Planning--Approval	Tranches approved	Number of tranches approved vs. those planned*	49
Planning--Approval	Projects/activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)**	18
Implementation	Funds disbursed	Based on estimated disbursement in progress report	22,350,000
Implementation	ODS phase-out	ODS phase-out for the tranche when the next tranche is approved vs. those planned per business plans	680.5 ODP tonnes
Implementation	Project completion for activities	Project completion vs. planned in progress reports for all activities (excluding project preparation)	37
Administrative	Speed of financial completion	The extent to which projects are financially completed 12 months after project completion	12 months after operational completion
Administrative	Timely submission of project completion reports	Timely submission of project completion reports vs. those agreed	On time
Administrative	Timely submission of progress reports	Timely submission of progress reports and business plans and responses unless otherwise agreed	On time

Policy issues

14. UNIDO raised the issue of including a request for the production sector that includes the phase-out of an HCFC-22 production line that was previously used to produce CFCs (swing plant), and that was not included in its business plan for Mexico in the light of decision 66/5(a)(v), since this swing plant is not eligible for HCFC phase-out closure per Mexico's CFC closure project agreement with the Executive Committee⁹ that compensated Mexico for the closure of the CFC infrastructure used to produce HCFCs. In the margins of the 75th meeting, the Sub-group on the Production Sector will consider Mexico's request for authorizing a technical audit for its HCFC production sector, which would begin the process for consideration of funding. The Sub-group will also continue its review of guidelines for the HCFC production sector that could also authorize funding for HCFC production closure for swing plants.

RECOMMENDATIONS

15. The Executive Committee may wish:

- (a) To note the UNIDO business plan for 2016-2018 contained in document UNEP/OzL.Pro/ExCom/75/25; and
- (b) To approve the performance indicators for UNIDO as set out in Table 6 of document UNEP/OzL.Pro/ExCom/75/25.

⁹ Report of the 40th meeting of the Executive Committee (UNEP/OzL.Pro/ExCom/40/50, Annex V).

UNIDO
BUSINESS PLAN 2016



UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANIZATION

EXECUTIVE SUMMARY

The 2016 Business Plan of UNIDO together with the forecast for 2017 and 2018 represents the Rolling Business Plan of Montreal Protocol activities of the Organization. Funding estimates up to 2020 and beyond have also been provided. This provides useful information for Executive Committee members on the funding needed to reach the 2020 control measures for HCFCs.

UNIDO's Business Plan was prepared based on the previous rolling business plan, taking into consideration the approvals and experience of previous years, the requests received from Article 5 countries, priorities established and the decisions taken by the Executive Committee, in particular Decision 74/18(b), 73/27, 72/40, 74/21, 74/50 and 71/42. It also reflects the discussions held in Montreal during the Inter-Agency Coordination Meeting between 31 August and 2 September 2015. It is also largely inspired from the historical decision of the 19th Meeting of the Parties agreeing on the acceleration of the phase-out of HCFCs, and the relevant ExCom decisions on HPMPs and HCFC investment and demonstration projects. The countries' needs have been calculated based on approved HPMPs and based on reported HCFC Baseline consumption.

In 2016, UNIDO will submit for approval by the Executive Committee forward commitments amounting to USD 12.3 million. New activities are focusing mainly on HCFC phase-out, the renewal of institutional strengthening projects, and the demonstration of alternative technologies to HCFCs with a total value of USD 51.6 million (including Core Unit Funding). In addition, USD 1 million is earmarked for the preparation of Stage II HPMPs in 2016. As listed in the business plan, about 95 % (US\$ 61.8 million) of UNIDO's 2016 Business Plan is focusing on the phase out of HCFCs.

Decision 67/15 has maintained the administrative cost regime with the following modifications: For new projects with a value over USD 250,000 as well as for institutional strengthening and project preparation activities approved at the 67th Meeting of the Executive Committee and after are subject to 7% agency fee. Support cost for Agreements made before the 67th Meeting of the Executive Committee remained valid, except for the second and subsequent tranches of HPMPs approved at the 66th Meeting of the Executive Committee, where the 7.5% agency fee has been reduced to 7 % in line with Decision 72/20. For new projects with a value at or below USD 250,000, an agency fee of 9 % is provided. Furthermore, for Core Unit Funding an annual increase of maximum 0.7% is allowed for the current triennium. For this reason and in line with the Fund Secretariat's recommendation, Core Unit Costs for the years 2016-2020 have been budgeted based on a maximum 0.7 % increase. Thus, USD 2,055,000 has been allocated for the Core Unit for the year 2016.

The total amount foreseen in UNIDO's 2016 Business Plan, including forward commitments, new investment, non-investment activities, project preparation, demonstration activities and funding of core unit is USD 64,986,272 including support costs and with an impact of 727 ODP tonnes.

USD 59,549,363 worth of projects are earmarked for 2017 with an impact of 547 ODP tonnes, while for 2018 USD 73,743,667 with an impact of 736 tonnes of ODP tonnes are forecasted.

A. MULTILATERAL FUND TARGETS

1. CONTEXT

UNIDO prepared its business plan for 2016 to 2018 based on ExCom Decisions 74/18(b), 73/27, 72/40, 74/21, 74/50 and 71/42 as well as the Government requests received from Article 5 countries. An inter-agency coordination meeting was held between 31 August and 2 September 2015 in Montreal, Canada. Considering the draft business plans submitted by all implementing and bilateral agencies and the compliance-oriented model, the Secretariat identified the countries that are in need of assistance in order to comply with the various phase-out schedules, for which no activities were included in the business plans of implementing agencies and pointed out cases where a duplication of activities occurred among the various implementing agencies. Agencies were also requested to include project preparation funding for Stage II HPMPs for 2018, for LVCs with Stage I going until 2020 as well as funding estimates for Stage II activities.

The countries' needs have been calculated for most countries based on the actual HCFC baseline data as well as based on approved HPMP Agreements.

The Business Plan is also largely inspired from the historical decision of the 19th Meeting of the Parties agreeing on the acceleration of the phase-out of HCFCs, and the Decision 74/50 on the draft criteria for funding HCFC phase-out in the consumption sector for Stage II of HCFC Phase-Out Management Plans and other relevant ExCom decisions on HPMPs and HCFC investment and demonstration projects.

As agreed with the Secretariat, activities which were part of UNIDO's 2015 business plan, but could not be submitted either to the 74th or to the 75th Meeting of the Executive Committee, are reflected in the present business plan. Furthermore, any projects submitted to, but not approved at the 75th Meeting should also be added to the 2016 Business Plan.

2. RESOURCE ALLOCATION

In 2016, UNIDO is planning to submit USD 62.93 million worth of projects, the majority of which is focused on phase-out of HCFCs, plus core unit funding in the value of USD 2 million.

HCFC phase-out activities form large part of UNIDO's 2016 Business Plan. Most HPMPs for non-LVCs include investment projects for the conversion of manufacturing enterprises to HCFC-free alternatives taking into consideration new technological developments to ensure sustainable conversion of HCFC-based manufacturing enterprises.

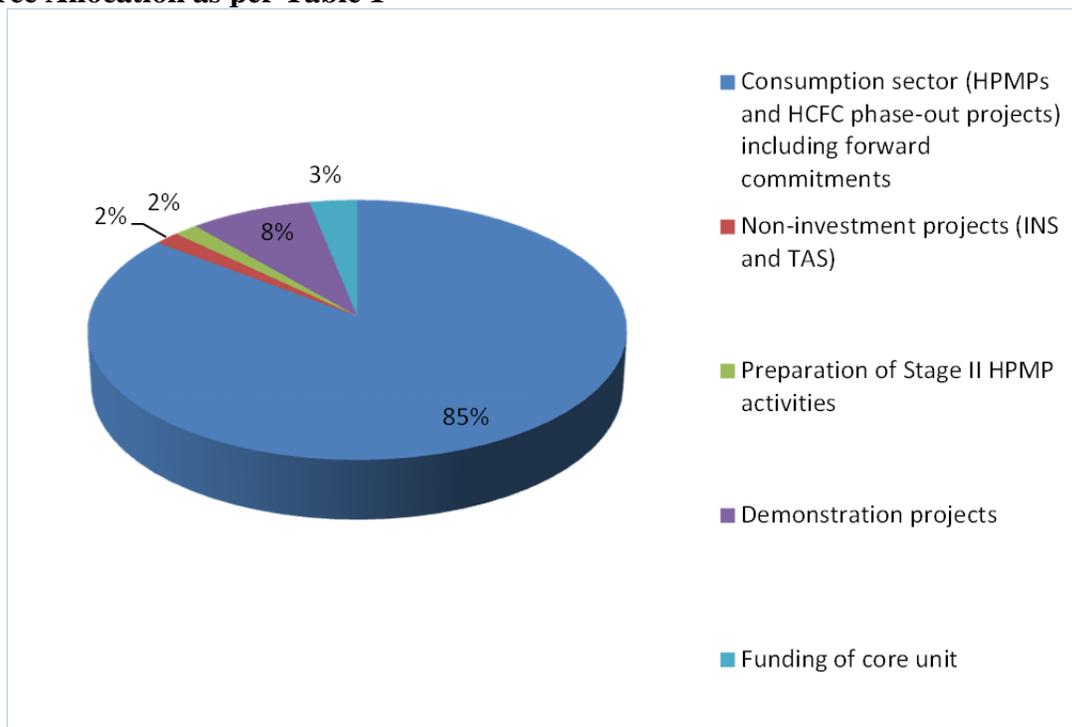
In line with the discussions held during the inter-agency coordination meeting, funding requests for the preparation of Stage II HPMPs as well as funding estimates for Stage II HPMPs have been included in the 2016-2020 Business Plan. In general, it is estimated the project preparation funding should be approved 2 years before the last tranche of Stage I. However, there are exceptions, in particular in non-LVC countries with extended commitments, whereby no funding is scheduled between 2015 and 2017 or 2018. In such cases, project preparation is required 1 or 2 years before the penultimate tranche of Stage I. UNIDO made careful consideration of each country to ensure smooth implementation, without interruptions between Stage I and Stage II activities.

Furthermore, renewal of institutional strengthening projects and demonstration projects form part of UNIDO's 2016-2018 Business Plan.

The total budget for 2016 for the above activities is USD 62,931,272 plus USD 2,055,000 core unit funding for UNIDO. Table 1 below summarizes the resource allocation of UNIDO's 2016 Business Plan.

Table 2: Resource allocation

Pos.	Type/sector	Value (\$ 000) (incl. support cost)	Share of Business Plan allocation (%)
(a)	Consumption sector (HPMPs and HCFC phase-out projects) including forward commitments and excluding PRP and DEM project	55,503	85
(b)	Non-investment projects (INS and TAS)	1,088	2
(c)	Preparation of Stage II HPMP activities	1,043	2
(d)	Demonstration projects	5,297	8
(e)	Funding of core unit	2,055	3
	Total	64,986	100%

Resource Allocation as per Table 1

The details of the 2016-2018 rolling Business Plan are spelled out in the Business Plan Database.

3. GENERAL OVERVIEW ON ASSISTANCE TO COUNTRIES IN NON-COMPLIANCE

Currently there are existing plans of actions to return to compliance with the HCFC phase-out schedule in the Democratic People's Republic of Korea and Guatemala (decision XXVI/16) (decision XXVI/15), as well as with the methyl bromide phase-out schedule on the part of Ecuador Ecuador (decision XX/16). UNIDO has provided assistance to these countries to ensure prompt return to compliance. The Democratic People's Republic of Korea, Ecuador and Guatemala have submitted their data for 2014 in accordance with their obligations under Article 7 of the Montreal Protocol and that the data indicated that they were in compliance with their commitments for that year.

At the 54th Meeting of the Implementation Committee, possible non-compliance has been identified with the HCFC control measures in Bosnia and Herzegovina for the year 2013 and in Libya for 2013 and 2014.

UNIDO has provided prompt help to the Government of Bosnia and Herzegovina and the submitted data under Article 7 for 2014 showed that Bosnia and Herzegovina was in compliance with its HCFC consumption obligations under the control measures of the Protocol for that year.

With respect to Libya, UNIDO has helped Libya to prepare an updated plan of action for return of compliance and has submitted the Stage I HPMP for Libya.

All activities presented in UNIDO's business plan aim at providing assistance to A5 countries to comply with their obligations towards the Montreal Protocol. Should there be any countries in non-compliance under UNIDO's responsibility, UNIDO will work closely with the countries concerned to bring them back to compliance and will assist them to report the required data to the Ozone Secretariat.

4. PROGRAMME EXPANSION

In the years 2016 to 2018 UNIDO aims to enhance its assistance to Article 5 countries by strengthening its project portfolio through the implementation of HCFC phase-out management plans and HCFC phase-out investment and demonstration projects.

UNIDO continues providing support with Stage II HPMPs to all the countries assisted during Stage I. Furthermore, Stage II HPMPs of Antigua and Barbuda, Bolivia, Botswana, Brazil and Chile are added to UNIDO's portfolio.

The main objective of this Business Plan is to assist Article 5 countries in meeting their obligations under the Montreal Protocol, in particular the 35% reduction target in 2020 for HCFCs.

The analysis of the activities of UNIDO's Business Plan reveals that the major share of UNIDO's MP project portfolio consists of HPMPs including HCFC investment activities in different sub-sectors.

In line with Decision 72/40, several demonstration projects are planned in the following regions/countries: West Asia, Argentina, Saudi Arabia and Tunisia. These projects target to demonstrate climate-friendly and energy-efficient alternative technologies to HCFCs in the refrigeration sector.

In 2016, UNIDO will continue to cover all regions (Latin America and the Caribbean, Africa, Asia and Pacific, Europe) with planned activities in various sectors and countries (including project preparation, non-investment and demonstration activities).

The following section summarizes the activities contained in UNIDO's 2016 Business Plan sorted by region.

Africa

In Africa, funding requests for thirty-two countries, with a total value of USD 8,826,233 will be submitted in 2016. The main concentration will be in HPMPs, HCFC investment projects, as well as preparatory assistance projects for HPMP Stage II. Furthermore, two institutional strengthening proposals will be submitted. UNIDO is cooperating with UNEP on several HPMPs in African countries.

Asia

In Asia requests for funding for eight countries and for one regional project with a value of USD 43,324,356 will be submitted in 2016. This represents about 66.6 % of the total Business Plan for 2015. The main concentration will be in HPMPs, HCFC investment projects, demonstration projects, as well as preparatory assistance projects for HPMP Stage II.

Europe

In Europe, requests for six countries with a value of USD 2,573,309 will be submitted in 2016, five targeting the phase-out of HCFCs and two institutional strengthening.

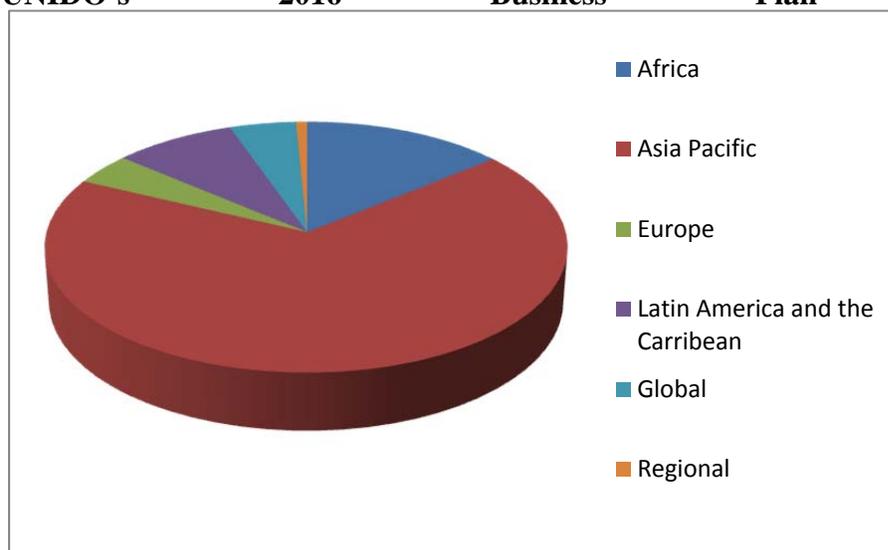
Latin America and the Caribbean

In Latin America and the Caribbean Region, requests for nine countries and for a regional project in the Caribbean, with a value of USD 5,318,374 will be submitted in 2016. The main concentration will be in HPMPs, HCFC investment projects, as well as preparatory projects for HPMP Stage II. Furthermore, UNIDO will submit one institutional strengthening project.

Global

In addition, UNIDO submits in 2016 two global demonstration projects in line with Dec 72/40 in the total value of 2,889,000.

UNIDO's 2016 Business Plan by Region



PERFORMANCE INDICATORS

The 71st Meeting of the Executive Committee has reviewed the performance indicators. The new weightings, based on Decision 71/28 , are indicated in the below table.

Type of Indicator	Short title	Calculation	Weighting	Target 2016
Planning--Approval	Tranches approved	Number of tranches approved vs. those planned	10	45
Planning--Approval	Projects/activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	10	6
	Sub-total		20	
Implementation	Funds disbursed	Based on estimated disbursement in progress report	15	25,000,000

Type of Indicator	Short title	Calculation	Weighting	Target 2016
Implementation	ODS phase-out	ODS phase-out for the tranche when the next tranche is approved vs. those planned per business plans	25	335.5 ODPt
Implementation	Project completion for activities	Project completion vs. planned in progress reports for all activities (excluding project preparation)	20	34
	Sub-total		60	
Administrative	Speed of financial completion	The extent to which projects are financially completed 12 months after project completion	10	12 months after operational completion
Administrative	Timely submission of project completion reports	Timely submission of project completion reports vs. those agreed	5	On time
Administrative	Timely submission of progress reports	Timely submission of progress reports and business plans and responses unless otherwise agreed	5	On time
	Sub-total		20	
	Total		100	

Based on Decision 71/28, the performance indicator on milestone activities for MYAs was changed as listed now in the above table.

HCFC PRODUCTION PHASE-OUT MANAGEMENT PLAN (HPPMP) AND ASSOCIATED PROJECT PREPARATION FOR MEXICO

During the Inter-Agency Coordination Meeting in September 2015, the Secretariat opined that the HCFC production phase-out management plan (HPPMP) and associated project preparation that was included in UNIDO's draft 2016 Business Plan for Mexico should be removed from the business plan as it was not currently eligible. UNIDO was advised that if the project was included, the non-eligibility issue would be raised as an issue in the context of the review of agency's business plan presented to the Executive Committee. UNIDO has followed the Secretariat's request, on the understanding that if the Production Sector Sub-Group at the 75th or at a future meeting would find Mexico's request eligible for funding, related preparatory and phase-out activities could be submitted to the Executive Committee's consideration.

INITIATIVES TO ENSURE COMPLIANCE

Successful and timely implementation of ongoing activities is essential for the current compliance period.

Special attention is provided to countries that may previously have been in non-compliance and that have decisions outlining plans of actions with time-specific benchmarks for return to compliance.

UNIDO has continued to provide supportive initiatives in order to ensure timely project completion of projects approved so far, and to facilitate compliance of the recipient countries with their MP obligations, which supported successful project implementation:

- Regular follow up of the implementation process is being done by the staff of the ozone office together with UNIDO's national and international consultants and project managers. This ensures that effective actions on critical issues such as resolving bottlenecks in site preparation, customs clearance, installation, commissioning and safety certification, monitoring of CFC-related equipment are taken.
- UNIDO is frequently attending Regional Network Meetings and respective workshops providing additional support to our counterpart countries.
- Communication and interaction between regional and country offices about the implementation process has ensured the smooth flow of project plans. As in previous years, directors of UNIDO regional and country offices are regularly briefed at UNIDO HQs on ongoing and possible future activities. They are involved in the implementation process and are following up the progress of the programmes. In turn, the representatives brief headquarter staff working in a specific country on the regular activities in the field and problems faced, if any.
- UNIDO also provides, when requested, support such as policy assistance, putting in place relevant legislation etc. Additionally, UNIDO project managers are visiting the project site, if definitely required.
- Based on recommendation of the Implementation Committee, additional assistance will be offered to the countries with delays in reporting of its ozone-depleting substance data