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EXECUTIVE COMMITTEE OF THE MULTILATERAL FUND FOR THE IMPLEMENTATION OF THE MONTREAL PROTOCOL Sixty-sixth Meeting Montreal, 16-20 April 2012

UNIDO BUSINESS PLAN FOR THE YEARS 2012-2014

Pre-session documents of the Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol are without prejudice to any decision that the Executive Committee might take following issuance of the document.

#### COMMENTS AND RECOMMENDATIONS FROM THE FUND SECRETARIAT

1. This document presents a summary of UNIDO's planned activities for the phase-out of ozone-depleting substances (ODS) during the 2012-2014 planning period. It also contains UNIDO's business plan performance indicators and recommendations for consideration by the Executive Committee. UNIDO's 2012-2014 business plan narrative is attached to the present document.

2. Table 1 sets out, by year, the value of activities included in UNIDO's business plan according to categories "required for compliance" and "not required for compliance".

#### Table 1

#### RESOURCE ALLOCATION IN UNIDO'S BUSINESS PLAN AS SUBMITTED TO THE EXECUTIVE COMMITTEE (2012-2014) (US \$000s)

Required/Not required by model	2012	2013	2014	Total
Required for compliance (MYAs and standard costs)	25,471	21,042	20,733	67,246
Required for compliance (HCFCs)	21,485	19,108	11,782	52,375
Not required for compliance (ODS disposal)	5,909	0	0	5,909
Grand total	52,865	40,150	32,515	125,530

3. UNIDO has included activities valued at US \$52.87 million in 2012 and a total value of US \$125.53 million over the period 2012 to 2014.

#### Multi-year agreements (MYAs) and standard costs

4. Table 2 presents information on UNIDO's MYAs, methyl bromide (MB), institutional strengthening (IS), and core unit activities that are considered to be required for compliance under the business plan.

#### Table 2

#### REQUIRED FOR COMPLIANCE WITH MYAs AND STANDARD COSTS (2012 to 2014) INCLUDING NEW MB ACTIVITIES (US \$000s)

Required by model	2012	2013	2014	Total
Approved MYAs	22,787	17,750	17,924	58,461
New MB activities		109	0	109
IS	640	1,078	640	2,358
Core unit	2,044	2,105	2,169	6,318
Total (required for compliance for MYAs and standard costs)	25,471	21,042	20,733	67,246

5. The value associated with MYAs for the period 2012 to 2014 consists of US \$51.78 million for HCFC activities, US \$4.76 million for MB activities and US \$1.92 million of MB production activities.

6. No issues were raised with respect to the other activities, also considered required for compliance. UNIDO's core unit costs are projected to increase at a rate of 3 per cent per year.

# HCFC activities

#### HCFC production sector

7. The total level of funding for project preparation for stage II in the HCFC production sector is US \$483,750 in Democratic People's Republic of Korea (the), Mexico and Venezuela (Bolivarian Republic of) for the period of 2012 to 2014.

#### HCFC phase-out management plan (HPMP)/HCFC project preparation

8. The total level of funding for project preparation for stage II of HPMPs is US \$3.78 million for the period of 2012 to 2014. UNIDO has proposed amounts in its business plan that exceed by US \$972,666 the maximum level allowed for project preparation for HPMPs, HCFC demonstration projects, and HCFC investment projects pursuant to decisions 55/13 and 56/16. The Secretariat's proposed adjustments would reduce the level of funding as per these decisions.

#### HCFC servicing sector in low-volume-consuming (LVC) countries

9. The total level of funding for projects for the HCFC servicing sector in LVC countries is US \$1.79 million representing a reduction of 16.8 ODP tonnes for the period 2012 to 2014.

10. At its 60<sup>th</sup> meeting, the Executive Committee established funding levels for HPMP activities to comply with the 2015 and 2020 control measures according to projected baselines. At its  $62^{nd}$  meeting, the Executive Committee agreed to base a 100 per cent phase-out on a pro rata share of the 2020 funding level to meet the 35 per cent reduction (decision 62/10). The Secretariat's proposed adjustments would limit the funding levels to the maximum allowable level for LVC countries in line with decision 60/44(f)(xii) for the HCFC servicing sector, according to the reduction from the baseline. This would reduce the total level of funding for these projects by US \$201,072.

#### HCFC servicing sector in non-LVC countries

11. The total level of funding for projects for the refrigeration servicing sector in non-LVC countries is US 5.72 million representing a reduction of 74.1 ODP tonnes for the period 2012 to 2014. Decision 60/44(f)(xv) establishes a threshold of US 4.50/metric kg. The Secretariat's proposed adjustments would limit the funding levels to the maximum allowable for the refrigeration servicing sector in non-LVC countries as per this decision and reduce the total level of funding for these projects by US 706,633.

#### Extruded polystyrene (XPS) foam

12. The total level of funding for projects for XPS foam is US \$5.59 million representing a reduction of 65.6 ODP tonnes. Under decision 62/12(c) the Executive Committee decided to consider projects for the phase-out of HCFC-22/HCFC-142b used for the manufacture of XPS foam when it was clearly demonstrated that such activities would be required by national circumstances and priorities to comply with the 2013 and 2015 control measures, and to consider all other XPS foam projects after 2014. A combination of the replenishment study prepared in 2008 and decision 60/44(f) establishes a threshold of US \$6.92/metric kg for the foam sector. The Secretariat's proposed adjustments would limit the funding levels to the maximum of the agreed cost-effectiveness threshold and reduce the total level of funding for these projects by US \$44,868.

# Rigid foam

13. The total level of funding for projects for rigid foam including the rigid insulation refrigeration sub-sector is US \$24.15 million representing a reduction of 285.1 ODP tonnes for the period 2012 to 2014. Decision 62/13 establishes a threshold of US \$7.83/kg with a maximum of up to 25 per cent above this threshold for low-global-warming alternatives. There is no adjustment to this category.

#### Refrigeration general

14. The total level of funding for projects for the refrigeration sector is US \$9.68 million representing a reduction of 79.2 ODP tonnes for the period 2012 to 2014. A combination of the replenishment study prepared in 2008 and decision 60/44(f) establishes a threshold of US \$10.65/metric kg for the refrigeration sector. The Secretariat's proposed adjustments would limit the funding levels to the maximum of the agreed cost-effectiveness threshold and reduce the total level of funding for these projects by US \$29,739.

#### <u>Solvent</u>

15. The total level of funding for projects for HCFCs in the solvent sector is US \$1.18 million representing a reduction of 24.1 ODP tonnes for the period 2012 to 2014 for Mexico. The HPMP has been approved for Mexico to achieve a 30 per cent reduction in 2018. Since there is no more funding eligibility for stage I of the HPMP for Mexico, the Secretariat's proposed adjustments would reduce the level of funding for these projects by US \$1.18 million.

#### Climate impact in UNIDO's business plan

16. Table 3 sets out the results of the climate impact measurements provided in UNIDO's business plan by sub-sector and shows that the plan could result in the reduction of 17.49 million  $CO_2$ -equivalent tonnes.

#### Table 3

#### CLIMATE IMPACT OF HCFC ACTIVITIES IN UNIDO'S 2012-2014 BUSINESS PLAN (IN MILLIONS OF CARBON DIOXIDE-EQUIVALENT TONNES)

Sub-sector	Total business plan values* (US \$000)	CO <sub>2</sub> -equivalent tonnage (in millions) for one year of reductions
Approved multi-year	81,987	12.17
Foam rigid	28,707	2.19
Foam XPS	5,590	2.27
Refrigeration AC	8,667	0.38
Refrigeration assembly	109	0.00
Refrigeration commercial	379	0.01
Refrigeration commercial & AC	528	0.01
Refrigeration servicing (LVC countries)	3,307	0.10
Refrigeration servicing (non-LVC countries)	7,624	0.27

Sub-sector	Total business plan values* (US \$000)	CO <sub>2</sub> -equivalent tonnage (in millions) for one year of reductions
Solvent	1,178	0.09
Grand total	138,076	17.49

\*Also includes values after 2014.

#### Activities not required for compliance

#### ODS disposal activities

17. UNIDO's business plan includes US \$5.91 million for ODS demonstration projects and associated project preparation that would result in the destruction of 405.8 ODP tonnes of ODS. Project preparation amounting to US \$150,500 is included in the business plan for 2012. The climate impact of these activities might be equivalent to the global warming potential of the ODS being destroyed. However, information was not provided on the types of ODS to be destroyed; therefore the analysis was not performed.

18. UNIDO's business plan includes US \$576,200 (including US \$150,500 for project preparation) for ODS destruction activities in LVC countries in 2012 that would result in the destruction of 30.0 ODP tonnes.

# Impact of adjustments based on existing Executive Committee decisions on business plans as submitted

19. After making the adjustments proposed above, the total value of UNIDO's 2012-2014 business plan is US \$122.4 million as shown in Table 4.

#### Table 4

#### RESOURCE ALLOCATION IN UNIDO'S BUSINESS PLAN SUBMITTED TO THE EXECUTIVE COMMITTEE, AS ADJUSTED BY EXISTING EXECUTIVE COMMITTEE DECISIONS (2012-2014) (US \$000s)

Required/Not required by model	2012	2013	2014	Total	Total	Total
				(2012 to 2014)	(2015 to 2020)	After 2020
Required for compliance (MYAs and standard costs)	25,471	21,042	20,733	67,246	23,526	0
Required for compliance (HCFCs)	21,276	15,611	12,355	49,242	7,451	0
Not required for compliance (ODS disposal)	5,909	0	0	5,909	0	0
Grand total	52,656	36,653	33,088	122,397	30,977	0

#### **Performance indicators**

20. A summary of UNIDO's performance indicators pursuant to decisions 41/93, 47/51 and 49/4(d) is provided in Table 5.

#### Table 5

#### PERFORMANCE INDICATORS

Item	2012 Targets
Number of annual programmes of multi-year agreements approved versus those planned (new plus tranches of ongoing MYAs)	34
Number of individual projects/activities (investment and demonstration projects, TAS, institutional strengthening) approved versus those planned	9
Milestone activities completed/ODS levels achieved for approved multi-year annual tranches versus those planned	14
ODS phased-out for individual projects versus those planned per progress reports	0
Project completion (pursuant to decision 28/2 for investment projects) and as defined for non-investment projects versus those planned in progress reports	3
Number of policy/regulatory assistance completed versus that planned	N/A
Speed of financial completion versus that required per progress report completion dates	12 months after operational completion
Timely submission of project completion reports versus those agreed	On time
Timely submission of progress reports and responses unless otherwise agreed	On time

21. UNIDO's target for individual projects should include 3 IS, 6 demonstration projects and one technical assistance project for a total of 10.

#### **Policy issues**

22. UNIDO raised one policy issue in its business plan narrative, i.e., the need for demonstration projects on alternatives to methyl bromide for quarantine and pre-shipment (QPS) applications in seven selected countries. Since methyl bromide for QPS is not a controlled substance, the Fund Secretariat requested UNIDO to remove these from its business plan. The Executive Committee may wish to consider whether funding demonstration projects on alternatives to methyl bromide for QPS applications might be added to UNIDO's business plan.

#### RECOMMENDATIONS

- 23. The Executive Committee may wish to consider:
  - (a) Noting the 2012-2014 business plan of UNIDO as contained in document UNEP/OzL.Pro/ExCom/66/11;
  - (b) Approving the performance indicators for UNIDO set out in Table 5 as contained in document UNEP/OzL.Pro/ExCom/66/11 while setting a target of 10 for individual projects approved; and
  - (c) Whether funding demonstration projects on alternatives to methyl bromide for quarantine and pre-shipment (QPS) applications might be added to UNIDO's business plan.

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UNIDO BUSINESS PLAN 2012



UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANIZATION

# **EXECUTIVE SUMMARY**

The 2012 Business Plan of UNIDO together with the forecast for 2013 and 2014 represents the Rolling Business Plan of Montreal Protocol activities of the Organization. Funding estimates up to 2020 have also been provided for the servicing sector in LVCs. This provides useful information for Executive Committee members for the funding needs to reach the 2013, 2015 and 2020 control measures for HCFCs.

UNIDO's Business Plan was prepared based on the previous rolling business plan, taking into consideration the approvals and experience of previous years, the requests received from Article 5 countries, priorities established and the decisions taken by the Executive Committee, in particular Decision 60/44 and 60/5. It also reflects the discussions held in Montreal during the Inter-Agency Coordination Meeting on 7-9 February 2012. It is also largely inspired from the historical decision of the 19<sup>th</sup> Meeting of the Parties agreeing on the acceleration of the phase-out of HCFCs, and the relevant ExCom decisions on HPMPs and HCFC investment and demonstration projects. The countries' needs have been calculated based on 2009 and 2010 reported consumption.

In 2012, UNIDO will submit for approval by the Executive Committee forward commitments amounting to US\$ 22,787,000. As listed in the business plan, the lion's share, about US\$ 41.4 million (almost 80%) of UNIDO's 2012 Business Plan is focusing on the phase out of HCFCs. 11 % of UNIDO's expected new 2012 project portfolio is earmarked for demonstration of the destruction of unwanted ODSs. Methyl bromide projects account for 5% of UNIDO's 2012 Business Plan.

The existing support cost regime is based on ExCom's decision 38/68, as modified by decision 46/35, in 2006. Decision 56/41 maintained the existing cost regime for the 2009-2011 Triennium, while Dec 65/18 did not decide on any change of the support cost for the time being. For this reason and in line with the Fund Secretariat's recommendation, Core Unit Costs for the years 2012-2014 have been budgeted based on a maximum 3 % increase that is currently allowed. Thus, **US\$ 2,044,098** has been allocated for the Core Unit for the year 2012.

The total amount foreseen in UNIDO's 2012 Business Plan, including forward commitments, new investment and non-investment activities, and funding of core unit is **US\$ 52,865,000** including support costs and with an impact of **1,176 ODP** tonnes.

US\$ 36.5 million worth of projects are earmarked for 2013 with an impact of 512 ODP tonnes, while for 2014 US\$ 31.8 million with an impact of 446 tonnes of ODP tonnes are forecasted.

The level of estimated climate co benefits that could be achieved through HCFC phase-out activities contained in UNIDO's 2012 Business Plan will be calculated by the Fund Secretariat based on the methodology agreed upon between the Fund Secretariat and the bilateral and

implementing agencies during the Inter-agency Coordination Meeting held in February 2012 that follows the methodology used for the preparation of the previous, 2011 Business Plan.

# A. MULTILATERAL FUND TARGETS

# 1. CONTEXT

UNIDO prepared its business plan for 2012 to 2014 based on ExCom decision 54/39, 60/5, 60/11, 60/44, 61/5 and 62/5 as well as the Government requests received from Article 5 countries. An inter-agency coordination meeting was held on 7-9 February 2012 in Montreal, Canada. Considering the draft business plans submitted by all implementing and bilateral agencies and the compliance-oriented model, the Secretariat identified the countries that are in need of assistance in order to comply with the various phase-out schedules, for which no activities were included in the business plans of implementing agencies and pointed out cases where a duplication of activities occurred among the various implementing agencies.

The countries' needs have been calculated for most countries based on the actual 2009 and 2010 data. For countries, where more updated consumption data was available, resources were planned according to their actual needs (countries with request for baseline change).

The Business Plan is also largely inspired from the historical decision of the 19<sup>th</sup> Meeting of the Parties agreeing on the acceleration of the phase-out of HCFCs, and the relevant ExCom decisions on HPMPs and HCFC investment and demonstration projects.

During the preparation of projects, the remaining absent data or discrepancies, if any, will be collected or clarified. The current Business Plan, however, reflects only those phase-out targets, which according to our present information, can be realistically addressed through investment and non-investment activities.

Moreover, during the preparation of the Business Plan, we had to take into consideration our experience and information collected. However, the indicated amount is only a forecast for planning purposes. The fluctuation of possible costs is very high depending on sector, selected technology and production capacities.

# 2. **RESOURCE ALLOCATION**

In 2012, UNIDO is planning to submit US\$ 52.8 million worth of projects, the majority of which is focused on phase-out of HCFCs.

HCFC phase-out activities form large part of UNIDO's 2012 Business Plan. Most HPMPs for non-LVCs include investment projects for the conversion of manufacturing enterprises to HCFC-free alternatives. As per Decision 60/44, from 2011 onwards all investment projects will be incorporated to the HPMP. New technological developments will be promoted to ensure sustainable conversion of HCFC-based manufacturing enterprises.

In addition, UNIDO is preparing ODS destruction demonstration projects, most of which will be submitted in 2012 for the ExCom's consideration. Two funding requests for the preparation of ODS destruction demonstration projects for LVCs is being submitted to the consideration of the  $66^{th}$  Meeting of the Executive Committee, in line with Dec 64/17.

UNIDO will continue to provide assistance to countries to phase-out methyl bromide.

Furthermore, renewal of institutional strengthening projects and technical assistance activities form part of UNIDO's 2012-2014 Business Plan.

The details of UNIDO's 2012-2014 Business Plan are spelled out in the Business Plan Database.

The total budget for 2012 for the above activities is US\$ 50,821,044 plus US\$ 2,044,098 core unit funding for UNIDO

In addition, UNIDO is implementing several HPMPs in coordination with UNEP, where the HPMP will be submitted by UNEP and the investment component will be implemented by UNIDO. Funding has been split in both agencies business plan to reflect the allocation of resources for implementation.

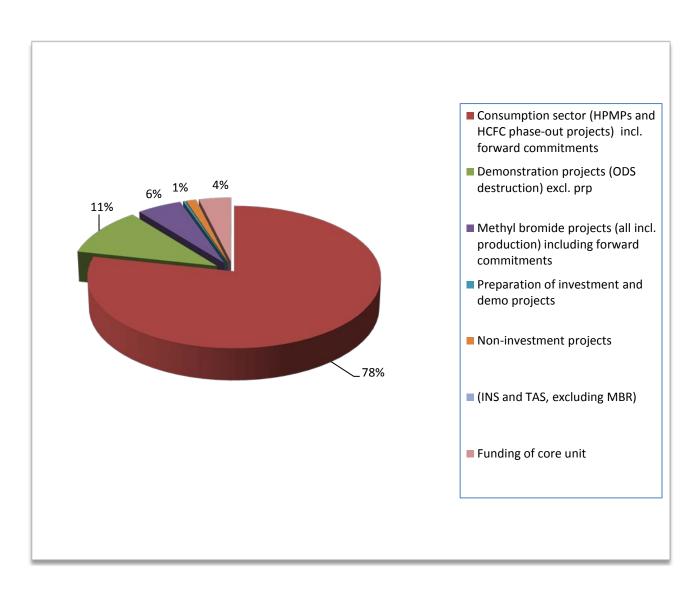
Table 1 below summarizes the resource allocation of UNIDO's 2012 Business Plan.

# Table 1.Resource allocation

Pos.	Type/sector	US\$ (incl. support cost)	Share of Business Plan allocation (%)
(a)	Consumption sector (investment and phase-out projects excl. MeBr and HCFCs) incl. forward commitments	0	0.00%
(b)	Consumption sector (HPMPs and HCFC phase-out projects) incl. forward commitments	41,430,994	78.37%
(c)	Demonstration projects (ODS destruction) excl. prp	5,758,302	10.89%
(d)	Methyl bromide projects (all incl. production) including forward commitments	2,841,276	5.37%
(e)	Preparation of investment and demo projects	150,500	0.28%
(f)	Non-investment projects (INS and TAS, excluding MBR)	639,972	1.21%
(g)	Funding of core unit	2,044,098	3.87%
	Total	52,865,142	100%

The details of the 2012-2014 rolling Business Plan are spelled out in the Business Plan Database.

# **Resource allocation as per Table 1**



# 3. GENERAL OVERVIEW ON ASSISTANCE TO COUNTRIES IN NON-COMPLIANCE

Currently all countries presented in the business plan are in compliance with regard to their obligations towards the Montreal Protocol. Countries that were noted to be in non-compliance during prior meetings of the parties are now in compliance. UNIDO's activities for 2012 are described below:

#### Libya

Taking into account the security situation and the political and social difficulties faced by Libya UNIDO was not able effectively to assist the country in 2011. In 2012 UNIDO will continue to monitor the situation in country and implement the approved programs, in case the security situation will permit.

#### Iraq

In 2012, UNIDO will continue to support Iraq in its efforts efficiently to control imports of those substances and to curb illegal trade. Taking into account Iraq's special situation UNIDO will provide Iraq with appropriate additional technical and financial assistance in meeting its need for extra security and to counter logistical difficulties in the implementation of phase-out projects.

# 4. **PROGRAMME EXPANSION**

In the years 2012 to 2014 UNIDO aims to enhance its assistance to Article 5 countries by strengthening its project portfolio through the implementation of HCFC phase-out management plans and HCFC phase-out investment and demonstration projects.

The main objective of this Business Plan is to assist Article 5 countries in meeting their obligations under the Montreal Protocol, in particular the 2013 Freeze target and the 10% reduction target in 2015 for HCFCs as well as the complete phase-out of methyl bromide by 2015.

The analysis of the activities of UNIDO's Business Plan reveals that the major share of UNIDO's MP project portfolio consists of HPMPs including HCFC investment activities in different sub-sectors;

In 2012, UNIDO will continue to cover all the regions (Latin America and the Caribbean, Africa, Asia and Pacific, Europe) with planned activities in various sectors and countries (including non-investment activities and project preparation).

The following section summarizes the activities contained in UNIDO's 2012 Business Plan sorted by region.

# Africa

In Africa, funding requests for thirteen (13) countries and one (1) regional, with a value of US\$ 9,849,000 will be submitted in 2012. The main concentration will be in HPMPs, HCFC investment projects, ODS destruction demonstration projects and institutional strengthening projects. UNIDO is cooperating with UNEP on several HPMPs in African countries.

# Asia

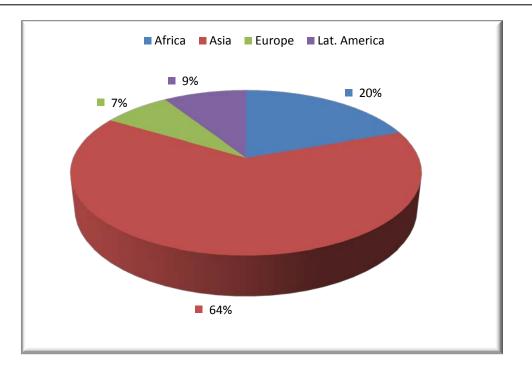
In Asia requests for funding for nine (9) countries, with a value of US\$ 32,107,000 will be submitted in 2012. This represents over 63% of the total Business Plan for 2012. Among these, HCFC management plans, HCFC investment projects (including project preparation), technical assistance project, demonstration projects for HCFC phase-out, institutional strengthening projects and ODS destruction demonstration project are included.

# Europe

In Europe, requests for five (5) countries and one (1) regional, with a value of US\$ 3,697,000 will be submitted in 2012. The main focus will be in HPMP, demonstration projects for ODS destruction, HCFC investment projects (foam sector) and institutional strengthening projects.

# Latin America and the Caribbean

In Latin America and the Caribbean Region, requests eight (8) countries and one (1) regional, with a value of US\$ 4,575,000 will be submitted in 2012. The main attention will be beside HPMPs, ODS destruction demonstration projects, and institutional strengthening activities.



# **PERFORMANCE INDICATORS**

The 47th ExCom Meeting has reviewed the weighting of the existing performance indicators. The new weightings, based on decision 47/51, are indicated in the below table.

Performance Indicator	Item	Weighting	Target 2010
Approval	Number of annual programmes of multi- year agreements approved	15	34
Approval	Number of individual projects/activities (investment projects, methyl bromide, halon banks, TAS) approved	10	9
Implementation	Milestone activities completed/ODS levels achieved for approved multi-year annual tranches versus those planned	20	14
Implementation	ODP phased out for individual projects	15	0
Implementation	Project completion (pursuant to Decision 28/2 for investment projects) and as defined for non-investment projects	10	3
Implementation	Policy/regulatory assistance completed	10	N/A
Administrative	Speed of financial completion	10	12 months after operational completion
Administrative	Timely submission of project completion reports	5	On time
Administrative	Timely submission of progress reports and responses unless otherwise agreed	5	On time

Based on Decision 49/4, the performance indicator on milestone activities for MYAs was changed as listed now in the above table.

# POLICY ISSUE ON QPS APPLICATIONS

UNIDO's draft 2012-2014 Business Plan included requests for project preparation for the development of "Demonstration projects on Alternatives to Methyl Bromide for Quarantine and Pre-Shipment (QPS) applications in seven selected countries.

The requests were removed from UNIDO's final Business Plan, as requested by the MLF Secretariat during the IAs coordination meeting.

UNIDO has put forward these proposals to ensure long-lasting technical sustainability of phaseout projects and programmes. MBTOC assessed that the amount of MB used for QPS applications in 2010, for the first time, was higher than for controlled uses. MBTOC emphasized that the increased use of MB for QPS is offsetting the gains made by reductions in controlled uses. Furthermore, the MBTOC report indicates that 20-35% of present global QPS use can be replaced with alternatives available today and consideration to adoption of alternatives for the major QPS uses (timber, WPM, grain, logs) could be considered.

In this connection, some countries have started introducing measures for controlling QPS applications and promoting MB replacement. The USA, for example, has introduced control in QPS uses (import, export and domestic); promote, when possible alternatives that could replace MB use; and develop new treatments. The EU banned all uses of MB including QPS in 2010, including measures taken to stop MB usage by authorizing and promoting available alternatives.

On top of the above global consideration, UNIDO is reporting constrains and difficulties in almost all countries (in particular in those where MB consumption for post-harvest applications was big) to reach the complete phase-out of MB for controlled uses while MB for QPS is still authorized and granted. The closer is the date for the 100% phase-out for MB (i.e. 1st January 2015), the stronger these difficulties are.

The objective of the demonstration projects is to demonstrate the technical and economical feasibility of alternative methods for QPS treatment in selected countries from different regions (North or Central America, South America, Sub Saharan Africa, North Africa, East Asia, West Asia and East Europe). These demonstration projects would also include a deep assessment of MB consumption for QPS application in selected countries as well as a map of provenience /destination of treated goods. The project will also include revision of Quarantine policies of selected countries as well as policies of countries of destination/provenience of goods.

Goal of the demonstration projects is to provide an effective tool to governments on updating the national/regional legislations on quarantine (to be considered on a voluntary basis) in order to reduce the MB consumption without jeopardizing the international trade.

# INITIATIVES TO ENSURE COMPLIANCE

Successful and timely implementation of ongoing activities is essential for the current compliance period.

Special attention is provided to countries that may previously have been in noncompliance and that have decisions outlining plans of actions with time-specific benchmarks for return to compliance.

UNIDO has continued to provide supportive initiatives in order to ensure timely project completion of projects approved so far, and to facilitate compliance of the recipient countries with their MP obligations, which supported successful project implementation:

- Regular follow up of the implementation process is being done by the staff of the ozone office together with UNIDO's national and international consultants and project managers. This ensures that effective actions on critical issues such as resolving bottlenecks in site preparation, customs clearance, installation, commissioning and safety certification, monitoring of CFC-related equipment are taken.
- UNIDO is frequently attending Regional Network Meetings and respective workshops providing additional support to our counterpart countries.
- Communication and interaction between regional and country offices about the implementation process has ensured the smooth flow of project plans. As in previous years, directors of UNIDO regional and country offices are regularly briefed at UNIDO HQs on ongoing and possible future activities. They are involved in the implementation process and are following up the progress of the programmes. In turn, the representatives brief headquarter staff working in a specific country on the regular activities in the field and problems faced, if any.
- UNIDO also provides, when requested, support such as policy assistance, putting in place relevant legislation etc. Additionally, UNIDO project managers are visiting the project site, if definitely required.
- Based on recommendation of the Implementation Committee, additional assistance will be offered to the countries with delays in reporting of its ozone-depleting substance data